

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, <i>et al.</i> , ¹)	Case No. 25-11034 (___)
Debtors.)	(Joint Administration Requested)

**MOTION OF DEBTORS FOR
ENTRY OF INTERIM AND FINAL ORDERS
(I) AUTHORIZING THE DEBTORS TO (A) CONTINUE
TO OPERATE THEIR CASH MANAGEMENT SYSTEM,
(B) HONOR CERTAIN PREPETITION OBLIGATIONS RELATED
THERE TO, (C) MAINTAIN EXISTING BUSINESS FORMS, AND (D) PERFORM
INTERCOMPANY TRANSACTIONS AND (II) GRANTING RELATED RELIEF**

The above-captioned debtors and debtors in possession (collectively, the “Debtors”) state as follows in support of this motion:²

Relief Requested

1. The Debtors seek entry of interim and final orders, substantially in the forms attached hereto as **Exhibit A** and **Exhibit B** (the “Interim Order” and “Final Order,” respectively), (a) authorizing the Debtors to (i) continue to operate their Cash Management System and maintain their existing Bank Accounts (each as defined herein), (ii) honor certain prepetition or postpetition obligations related thereto, (iii) maintain existing Business Forms (as defined herein) in the

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

² A detailed description of the Debtors and their business, including the circumstances giving rise to the Debtors’ chapter 11 cases, is set forth in the *Declaration of David Slump, Chief Executive Officer of Marelli Automotive Lighting USA, LLC, in Support of First Day Motions*, filed contemporaneously herewith (the “First Day Declaration”). Capitalized terms used but not defined in this motion shall have the meanings ascribed to them in the First Day Declaration. In support of this motion, the Debtors submit the *Declaration of Tony Simion, Managing Director of Alvarez & Marsal North America, LLC, in Support of First Day Motions*, filed contemporaneously herewith.

ordinary course of business, and (iv) continue to perform the Intercompany Transactions (as defined herein) consistent with past practice and (b) granting related relief. In addition, the Debtors request that the Court schedule a final hearing approximately twenty-one days from the commencement of these chapter 11 cases to consider approval of this motion on a final basis.

Jurisdiction and Venue

2. The United States Bankruptcy Court for the District of Delaware (the “Court”) has jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware, dated February 29, 2012. This matter is a core proceeding within the meaning of 28 U.S.C. § 157(b)(2), and the Debtors confirm their consent, pursuant to rule 9013-1(f) of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the “Local Rules”), to the entry of a final order by the Court in connection with this motion to the extent that it is later determined that the Court, absent consent of the parties, cannot enter final orders or judgments in connection herewith consistent with Article III of the United States Constitution.

3. Venue is proper pursuant to 28 U.S.C. §§ 1408 and 1409.

4. The statutory bases for the relief requested herein are sections 105, 345, 363, 364, and 503 of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 (the “Bankruptcy Code”), rules 2002, 6003, and 6004 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), and Local Rules 2002-1, 2015-1, and 9013-1.

Background

5. The Debtors, together with their non-Debtor affiliates (collectively, “Marelli” or the “Company”) are one of the largest international automotive parts suppliers in the world and a pioneer in motorsports and in automobile manufacturing and design. With its headquarters in

Saitama, Japan and over 46,000 employees located in twenty-four countries around the world, Marelli designs and produces sophisticated technologies for leading automotive manufacturers, including lighting and sensor integrations, electronic systems, software solutions, and interior design products, and collaborates with motor sports teams and other industry leaders to research and develop cutting-edge, high-performance automotive components.

6. On June 11, 2025 (the “Petition Date”), each Debtor filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors are operating their businesses and managing their property as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. Concurrent with the filing of this motion, the Debtors filed a motion requesting procedural consolidation and joint administration of these chapter 11 cases pursuant to Bankruptcy Rule 1015(b). No request for the appointment of a trustee or examiner has been made in these chapter 11 cases, and no official committees have been appointed or designated.

The Cash Management System

I. Overview.

7. Marelli operates a highly integrated cash management system (the “Cash Management System”), a schematic of which is attached as Exhibit 1 to the Interim Order and Final Order. The Debtors use the Cash Management System in the ordinary course of business to collect, transfer, and disburse funds and to facilitate cash monitoring, forecasting, and reporting. The Debtors’ treasury department maintains daily oversight of the Cash Management System and implements cash management controls for accepting, processing, and releasing funds, including in connection with Intercompany Transactions. The Debtors’ accounting department regularly reconciles the Debtors’ books and records to ensure that all transfers are accounted for properly. The Cash Management System is similar to those commonly employed by multi-national businesses comparable in size and scale to the Debtors, and it allows the Debtors to

control funds, ensure cash availability for each entity, and reduce administrative expenses by facilitating the movement of funds in numerous currencies across multiple entities and jurisdictions.

8. As of the Petition Date, Marelli's Cash Management System is composed of 545 bank accounts (each, a "Bank Account" and, collectively, the "Bank Accounts") held at thirty-six financial institutions (the "Cash Management Banks"). Of the Bank Accounts, 489 are owned and controlled by the Debtors (the "Debtor Bank Accounts") at twenty-seven Cash Management Banks (the "Debtor Cash Management Banks"), both of which are identified on Exhibit 2 to the Interim and Final Orders. The remaining fifty-six Bank Accounts are owned and controlled by non-Debtor affiliates. As of the Petition Date, there is approximately \$380 million in cash in the Debtor Bank Accounts.³

9. Because of the nature and operational scale of the Debtors' business, any disruption to the Cash Management System could have an immediate and significant adverse effect on the Debtors' business and operations to the detriment of their estates and stakeholders. Accordingly, the Debtors request authority to continue using their existing Cash Management System during the pendency of these chapter 11 cases consistent with historical practices.

II. The Bank Accounts.

10. The Bank Accounts and the Cash Management System are further described in the following table:

³ Monetary amounts stated herein originally denominated in Euros or other currencies have been converted to the United States Dollar based on current exchange rates retrieved at the close of business on May 31, 2025 (prevailing Eastern Time).

Bank Accounts	Descriptions of Accounts
<p>Cash Pool Header Accounts <i>Sixteen Bank Accounts, sixteen of which are Debtor Bank Accounts</i></p>	<p>Marelli maintains a total of sixteen cash pool header accounts (collectively, the “<u>Cash Pool Header Accounts</u>”) with three major banks: Mizuho Bank Ltd. (“<u>Mizuho</u>”) (two accounts), Citibank N.A. (“<u>Citi</u>”) (eleven accounts), and JPMorgan Chase & Co. (“<u>JPM</u>”) (three accounts). These accounts serve as concentration accounts for Marelli’s regional cash pooling arrangements, which are maintained by Marelli and certain of its subsidiaries for the Europe, the Middle East and Africa (“<u>EMEA</u>”), North America, China, and Japan regions. Specifically, Marelli uses thirteen Cash Pool Header Accounts in connection with the EMEA cash pool arrangements, each in different currencies, one Cash Pool Header Account in connection with the North American domestic cash pool arrangements, one Cash Pool Header Account in connection with the domestic cash pool arrangement in China that also serves as a cross-border cash pool with Japan, and one Cash Pool Header Account in connection with the domestic cash pool arrangement in Japan. The Cash Pool Header Accounts are funded by automatic sweeps from the Cash Pool Subsidiary Accounts. The EMEA and North America Cash Pool Header Accounts are used for general disbursements (other than tax obligations), including payments to vendors and to affiliates for intercompany transactions, as well as for general corporate and operating purposes.</p>
<p>Cash Pool Subsidiary Accounts <i>164 Bank Accounts, 164 of which are Debtor Bank Accounts</i></p>	<p>Certain Marelli subsidiaries maintain 164 subsidiary accounts (collectively, the “<u>Cash Pool Subsidiary Accounts</u>”) as part of the Marelli cash pool arrangements. The Cash Pool Subsidiary Accounts are used to fund general payroll and other operational obligations.</p> <p>The Cash Pool Subsidiary Accounts are generally zero-balance accounts that are automatically swept into the applicable Cash Pool Header Accounts each day. Certain of the EMEA Cash Pool Subsidiary Accounts are subject to target-balance requirements generally ranging between \$100 and \$3,000,000 and based on average disbursements in the ordinary course of business over the preceding six-month period. Amounts in excess of the target balances held in these Cash Pool Subsidiary Accounts are automatically swept on a daily basis to the applicable Cash Pool Header Accounts.</p> <p>Typically, the Cash Pool Subsidiary Accounts are funded from customer receipts, although funds from Cash Pool Subsidiary Accounts may be transferred to other legal entities within the group after being swept into the Cash Pool Header Accounts.</p>
<p>Operating Accounts <i>327 Bank Accounts, 277 of which are Debtor Bank Accounts</i></p>	<p>Certain Marelli subsidiaries maintain 327 operating accounts (collectively, the “<u>Operating Accounts</u>”). These accounts are used to fund general corporate disbursements, including payments to vendors and to affiliates for Intercompany Transactions, as well as to cover general operating costs for legal entities that do not participate in the cash pool arrangements due to jurisdictional requirements. Even for</p>

Bank Accounts	Descriptions of Accounts
	entities that do participate in cash pooling arrangements, these accounts are sometimes required to be maintained due to specific local regulations. Typically, these accounts are funded from customer receipts.
Tax Accounts <i>Twenty-seven Bank Accounts, twenty-seven of which are Debtor Bank Accounts</i>	Certain Marelli subsidiaries maintain twenty-seven tax accounts (collectively, the “ <u>Tax Accounts</u> ”) that are used to fund tax obligations to comply with local law regulations or restrictions. Nine of these accounts are included in the cash pooling arrangements.
Deposits Accounts <i>Eight Bank Accounts, three of which are Debtor Bank Accounts</i>	Certain Marelli subsidiaries maintain eight deposit accounts (collectively, the “ <u>Deposit Accounts</u> ”) in India, Mexico, South Korea, Thailand and Turkey that are used to manage and invest surplus funds. These accounts generate returns on excess cash held by the subsidiary and are typically funded from the surplus generated by the subsidiaries’ operations.
Restricted Accounts <i>Two Bank Accounts, two of which are Debtor Bank Accounts</i>	Marelli maintains two restricted accounts (collectively, the “ <u>Restricted Accounts</u> ”) that are used to hold funds subject to specific limitations or regulations. These accounts are designated for specific purposes but predominantly used to hold collateral for utility services. The funds in the Restricted Accounts are not freely accessible for general corporate use and are managed in accordance with the applicable restrictions and guidelines.
Dormant Account <i>One non-Debtor Bank Account</i>	Marelli maintains one dormant bank account.

III. Flow of Funds

11. As a large, complex organization, the Debtors depend on the timely and efficient collection, transfer, and disbursement of funds. The Cash Management System is tailored to meet the Debtors’ operating needs, to enable control over the Debtors’ funds, to ensure cash availability and liquidity, to comply with requirements under their financing arrangements and applicable laws and regulations, and to reduce administrative expenses incurred in connection with the movement of funds and the reporting of accurate account balances. The Debtors estimate that over \$1.5 billion of cash collections and disbursements flow through the Cash Management System monthly.

12. The Cash Management System is organized and administered on a region-specific basis to serve Marelli's operating needs in (i) North America (the "North America Cash Management Region"), (ii) Europe, the Middle East, and Africa (the "EMEA Cash Management Region"), (iii) the Asia-Pacific region (the "APAC Cash Management Region"), and (iv) South America (the "LATAM Cash Management Region," and, together with the North America Cash Management Region, the EMEA Cash Management Region, and the APAC Cash Management Region, the "Cash Management Regions"). Certain Marelli entities within the North America Cash Management Region, the EMEA Cash Management Region, and the APAC Cash Management Region participate in region-specific cash pooling arrangements that facilitate the global movement of funds to accommodate local liquidity needs (each, a "Cash Pool Arrangement," and collectively, the "Cash Pool Arrangements").

Region	Cash Management Banks
North America Cash Management Region	<ol style="list-style-type: none"> 1) Banco Nacional de México, S.A. ("<u>Banco Nacional de México</u>") (two accounts) 2) Banco Bilbao Vizcaya Argentaria, S.A ("<u>Banco Bilbao</u>") (thirteen accounts) 3) Citizens Bank, N.A. ("<u>Citizens</u>") (three accounts) 4) Flagstar Bank ("<u>Flagstar</u>") (nine accounts) 5) JPM (thirty-three accounts) 6) Mizuho (two accounts) 7) PNC Bank, National Association ("<u>PNC</u>") (one account)
EMEA Cash Management Region	<ol style="list-style-type: none"> 1) Banca Popolare di Sondrio S.C.p.A. ("<u>Banca Popolare</u>") (three accounts) 2) Bankinter, S.A. ("<u>Bankinter</u>") (three accounts) 3) Československá obchodní banka, a.s. ("<u>Československá</u>") (two accounts) 4) Citi (136 accounts)

Region	Cash Management Banks
	<ol style="list-style-type: none"> 5) Citizens (twenty-nine accounts) 6) <u>Crédit Industriel et Commercial S.A.</u> (“<u>Crédit Industriel</u>”) (one account) 7) JPM (three accounts) 8) Mizuho (fifteen accounts) 9) Societe Generale Group (“<u>Societe Generale</u>”) (three accounts) 10) UniCredit Bank AG (“<u>UniCredit</u>”) (nine accounts) 11) VakıfBank (“<u>Vakif</u>”) (six accounts) 12) Yapı Kredi (“<u>Yapi</u>”) (three accounts)
APAC Cash Management Region	<ol style="list-style-type: none"> 1) Bangkok Bank Public Co Ltd (“<u>Bangkok Bank</u>”) (two accounts) 2) Bank of America (two accounts) 3) Bank of China Ltd. (“<u>Bank of China</u>”) (thirty-two accounts) 4) Bank of Communications Co. (“<u>Bank of Communications</u>”) (four accounts) 5) China Merchants Bank (“<u>China Merchants</u>”) (one account) 6) Citi (fifteen accounts) 7) Citizens (twenty-nine accounts) 8) DBS Bank Ltd (“<u>DPS</u>”) (one account) 9) Hana Bank (“<u>Hana</u>”) (four accounts) 10) HDFC Bank Limited (“<u>HDFC</u>”) (twelve accounts) 11) ICICI Bank (one account) 12) Industrial and Commercial Bank of China (“<u>I&C Bank</u>”) (thirteen accounts) 13) Krungthai Bank PCL (“<u>Krungthai</u>”) (three accounts) 14) Malayan Banking Berhad (“<u>Malayan</u>”) (one account) 15) Mizuho (eighty-one accounts) 16) MUFG Bank (“<u>MUFG</u>”) (two accounts) 17) Resona Bank, Limited (“<u>Resona</u>”) (one account)

Region	Cash Management Banks
	18) Siam Commercial Bank (“ <u>Siam</u> ”) (four accounts) 19) Sumitomo Mitsui Banking Corporation (“ <u>Sumitomo</u> ”) (one account)
LATAM Cash Management Region	1) Banco de Brasil S.A. (“ <u>Banco de Brasil</u> ”) (four accounts) 2) Banco Itaú Chile (“ <u>Banco Itaú</u> ”) (one account) 3) Banco Santander S.A. (“ <u>Santander</u> ”) (thirty-one accounts) 4) Banco Bradesco (“ <u>Banco Bradesco</u> ”) (two accounts) 5) Citi (thirteen accounts) 6) Citizens (eight accounts) 7) Mizuho (one account)

13. **Cash Generation.** Substantially all of Marelli’s cash on hand is derived from Marelli’s customer receipts and historical borrowings. The Cash Pool Header Accounts, Cash Pool Subsidiary Accounts, and Operating Accounts receive cash generated from the Debtors’ operations, including on account of customer receipts and the Factoring Program (as defined herein).

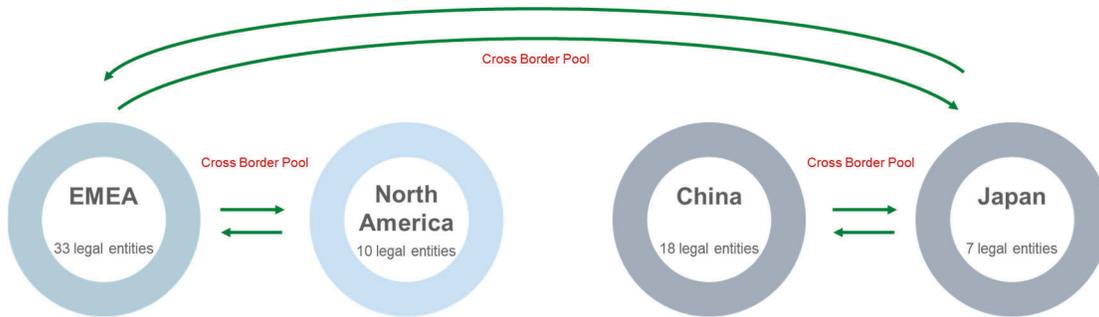
14. **Cash Disbursement.** In the ordinary course of business, Marelli’s Cash Pool Header Accounts, Cash Pool Subsidiary Accounts, and Operating Accounts make disbursements either to other Marelli entities or to third parties to meet the Company’s payment obligations. These disbursements primarily consist of payments to vendors or to affiliates in connection with intercompany transactions. Additionally, Cash Pool Header Accounts in the EMEA and North America Cash Management Regions disburse funds on account of general corporate and operating costs for the Cash Pool Arrangement entities. Operating Accounts cover general operating costs for both Cash Pool Arrangement entities and legal entities that do not participate in the Cash Pool Arrangements due to jurisdictional requirements or restrictions (*i.e.*, certain entities in the APAC,

EMEA, and LATAM Cash Management Regions). The Cash Pool Subsidiary Accounts make general payroll, tax, or certain specific payments based on local regulations.

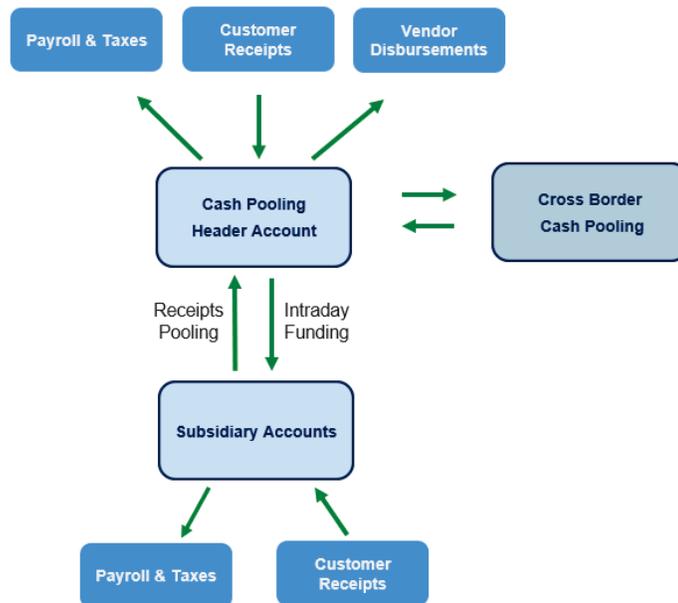
15. *Cash Pooling Activities.* Marelli maintains region-specific Cash Pool Arrangements in EMEA (the “EMEA Cash Pool Arrangement”), North America (the “North America Cash Pool Arrangement”), China (the “China Cash Pool Arrangement”), and Japan (the “Japan Cash Pool Arrangement”). The Cash Pool Arrangements are administered through the Cash Pool Header Accounts and related Cash Pool Subsidiary Accounts. The Cash Pool Header Accounts, which are in one of eleven different currencies,⁴ act as concentration accounts in each Cash Pool Arrangement and allow for the collection of proceeds and distributions in multiple currencies. The Cash Pool Subsidiary Accounts, which are typically funded from customer receipts, are automatically swept into the Cash Pool Header Accounts daily. In jurisdictions that require locally established bank accounts to fund tax liabilities, the Debtors maintain separate Tax Accounts solely for payment of certain tax obligations where the applicable Cash Pool Subsidiary Accounts are not eligible to serve that purpose.

16. Marelli utilizes the Cash Pool Arrangements to effectuate global disbursements. Specifically, the Cash Pool Arrangements are designed to allow domestic cash flows in North America, China, and Japan and cross border cash flows between (a) EMEA and North America, (b) EMEA and Japan, and (c) China and Japan, as displayed in the following diagram:

⁴ The eleven currencies are CHF, CNY, CZK, EUR, GBP, JPY, MXN, PLN, RON, TRY, and USD.



17. The Cash Pool Header Accounts in the EMEA and North America Cash Management Regions fund essential operations such as general disbursements, including payments to vendors and to affiliates for Intercompany Transactions, as well as general corporate and operating costs. Funds move across the Cash Pool Arrangements as needed, including to manage liquidity needs, to settle intercompany transactions, and to account for shared business services. The following diagram is representative of the general cash management system that is replicated within each of the four Cash Pool Arrangements:



18. **North America Cash Pool Arrangement.** The North America Cash Pool Arrangement consists of thirteen Cash Pool Subsidiary Accounts and one Cash Pool Header

Account. Funds flow into the Cash Pool Subsidiary Accounts from customer receipts and out of the Cash Pool Subsidiary Account for payroll and taxes. The funds in the Cash Pool Subsidiary Accounts are swept on a daily basis into the Cash Pool Header Account held at Marelli North America, Inc. (the “North America Header Account”). Funds also flow directly into the North America Header Account on account of customer receipts from Marelli North America, Inc. and out for their own payroll and taxes, as well as vendor disbursements on behalf of other North American entities. Funds from the North America Header Account are moved back and forth from the EMEA Cash Pool Arrangement on an as-needed basis at the discretion of the Company’s global treasury department.

19. ***EMEA Cash Pool Arrangement.*** The EMEA Cash Pool Arrangement consists of 129 Cash Pool Subsidiary Accounts and thirteen Cash Pool Header Accounts. Funds flow into the Cash Pool Subsidiary Accounts from customer receipts and funds flow out of the Cash Pool Subsidiary Accounts for payroll and taxes. Funds in the Cash Pool Subsidiary Accounts in excess of the target balance are swept on a daily basis into the Cash Pool Header Account held by Marelli Europe S.p.A. (the “EMEA Header Account”). Additionally, customer receipts and proceeds of the Factoring Program in the EMEA Cash Management Region flow directly into the EMEA Header Account. Funds flow out of the EMEA Header Account both for Marelli Europe S.p.A.’s payroll and taxes and for vendor and other operating disbursements on behalf of other EMEA entities.⁵ As part of the Cash Pool Arrangement, funds from the EMEA Header Account are moved back and forth as needed from the North America Cash Pool Arrangement and the Japan Cash Pool Arrangement at the discretion of the Company’s global treasury department.

⁵ Certain entities that participate in the EMEA Cash Pool Arrangement utilize local bank accounts (*i.e.*, Tax Accounts) to make certain disbursements in order to comply with local law.

20. ***Japan Cash Pool Arrangement.*** The Japan Cash Pool Arrangement consists of six Cash Pool Subsidiary Accounts and one Cash Pool Header Account. Funds flow into the Cash Pool Subsidiary Accounts from customer receipts and out of the Cash Pool Subsidiary Account for payroll, taxes, and vendor disbursements. The funds in the Cash Pool Subsidiary Accounts are swept on a daily basis into the Cash Pool Header Account held at Marelli Corporation (the “Japan Header Account”). Funds also flow directly into the Japan Header Account on account of Marelli Corporation’s customer receipts and out for their own payroll, taxes, and vendor disbursements. Funds from the Japan Header Account are moved back and forth from the EMEA Cash Pool Arrangement and the China Cash Pool Arrangement at the discretion of the Company’s global treasury department.

21. ***China Cash Pool Arrangement.*** The China Cash Pool Arrangement consists of twenty-five Cash Pool Subsidiary Accounts and one Cash Pool Header Account. Funds flow into the Cash Pool Subsidiary Accounts from customer receipts and out of the Cash Pool Subsidiary Account for payroll, taxes, and vendor disbursements. The funds in the Cash Pool Subsidiary Accounts are swept on a daily basis into the Cash Pool Header Account held at Marelli China Holding Company (the “China Header Account”). Funds also flow directly into the China Header Account on account of Marelli China Holding Company’s customer receipts and out for their own payroll, taxes, and vendor disbursements. Funds from the China Header Account are moved back and forth from the Japan Cash Pool Arrangement as necessary at the discretion of the Company’s global treasury department.

22. ***Non-Cash Pool Entities.*** Various Marelli entities within the APAC, EMEA, and LATAM Cash Management Regions do not participate in the Cash Pool Arrangements. Instead,

these entities utilize local Operating Accounts to collect receipts and make disbursements for general operating costs as needed in the ordinary course of business.

IV. The Factoring Program.

23. In the ordinary course of business, the Debtors use factoring services to ensure access to near-term free cash flow before payments for trade receivables generated by various Marelli entities (the “Receivables”) come due in accordance with the terms of the applicable invoices. The Debtors sell these Receivables to factors (the “Factors”) at a discount in order to obtain near-term liquidity, and in some instances (as described below), the Debtors’ customers use factoring services to fund near-term payment obligations to the Debtors. The Debtors are party to two forms of factoring arrangements: (a) third-party factoring facilities, whereby Marelli sells Receivables to third-party Factors in exchange for immediate payment (the “Third-Party Factoring Facilities”) and (b) customer acceleration facilities, whereby Marelli’s customers engage either their own internal factoring divisions or third-party financial institutions to provide factoring services (such accounts receivable financing arrangements, collectively, the “Factoring Program”).⁶ Substantially all of the Third-Party Factoring Facilities are non-recourse, such that the Factors do not have recourse against Marelli if the Receivables are not paid.

24. The Factoring Program provides the Debtors with the ability to “bring forward” Receivables and manage their short-term liquidity position without the need to utilize a traditional credit facility. Through the Factoring Program, the Debtors are able to promptly receive cash on account of the sold Receivables (effectively shortening the collection period with respect to those

⁶ A detailed description of the Factoring Program can be found in the *Motion of Debtors for Entry of Interim and Final Orders (I) Authorizing Debtors to Continue Performing Under the Factoring Program and (II) Granting Related Relief* (the “Factoring Motion”), filed contemporaneously herewith. Pursuant to the Factoring Motion, the Debtors seek authority to maintain the Factoring Program on a postpetition basis.

Receivables). The Factoring Program therefore provides an important source of liquidity and operational flexibility for the Debtors. As such, it is crucial that the Debtors be authorized to continue operating under the Factoring Program as part of their Cash Management System.

V. Corporate Credit Card Program.

25. As part of the Cash Management System, the Debtors provide corporate credit cards (the “Credit Cards”) to certain employees to pay pre-approved expenses incurred within the scope of their employment (collectively, the “Corporate Credit Card Program”). The Credit Cards are serviced by fourteen different credit card providers (the “Credit Card Providers”).⁷ Employees eligible to participate in the Corporate Credit Card Program are permitted to use the Credit Cards solely to fund travel expenses that that these employees incur in the course of performing their professional obligations on behalf of the Debtors, such as airfare, accommodations, and meals incurred during approved business travel, and are required to submit proposed travel expenses to the Debtors for a detailed pre-approval process.⁸

26. The Debtors pay approximately \$1.4 million in service fees incurred under the Corporate Credit Card Program each month. The Corporate Credit Card Program is an integral part of the Debtors’ Cash Management System. Employees’ continued use of the Credit Cards for travel purposes, and the Debtors’ ability to pay fees to the Credit Card Providers to maintain the Corporate Credit Card Program in the normal course, is essential to the continued operation of the

⁷ The Credit Card Providers include AirPlus International GmbH, American Express Company, Bankinter, S.A., Bank Handlowy w Warszawie S.A., Degussa Bank AG, Deutsche Bank, AG, Direct Fido a.s., HDFC Bank Limited, KEB Hana Card Co., Malaya Banking Berhad, Nissan Financial Services Co., Ltd., Santander Financial Services plc, Société Générale S.A., and Yapi ve Kredi Bankasi A.S.

⁸ A detailed description of the Credit Cards can be found in the *Motion of Debtors for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Pay Prepetition Wages, Salaries, Other Compensation, and Reimbursable Expenses and (B) Continue the Compensation and Benefits Programs and (II) Granting Related Relief* (the “Wages Motion”), filed contemporaneously herewith. Pursuant to the Wages Motion, the Debtors seek authority to continue paying Reimbursable Expenses on behalf of Employees (each as defined therein).

Debtors' business. Accordingly, to the extent not otherwise authorized under any order of the Court granting relief requested in the Wages Motion, the Debtors seek authority, but not direction, in their business judgment, to continue issuing Credit Cards pursuant to the Corporate Credit Card Program, subject to any terms and conditions thereof, and to make payments on account of prepetition obligations incurred pursuant to the Corporate Credit Card Program in an aggregate amount not to exceed \$1.4 million on an interim basis. Further, the Debtors request authority, but not direction, to pay any amounts due and owing thereunder in the ordinary course of business on a postpetition basis, including, without limitation, making payments on account of charges that were made pursuant to the Corporate Credit Card Program both prior to and after the Petition Date.

VI. Bank Fees.

27. In the ordinary course of business, the Debtors incur (a) periodic service charges, (b) amounts owed as interest on or otherwise in connection with certain bank guarantees (including, without limitation, guarantees issued (i) to support the Debtors' payment obligations for services such as utilities and (ii) in connection with the Mizuho Third-Party Factoring Guarantee), and (c) other fees related to the Cash Management System (collectively, the "Bank Fees").⁹ The Debtors pay approximately \$300,000 in Bank Fees each month. The Debtors request authority, but not direction, in their business judgment, to pay any prepetition Bank Fees for prepetition transactions that are charged postpetition in an aggregate amount not to exceed \$300,000 on an interim basis. Further, the Debtors request authority, but not direction, to continue to pay the Bank Fees in the ordinary course on a postpetition basis.

⁹ For the avoidance of doubt, the Debtors request authority to pay amounts owed on account of surety bonds and similar obligations in the *Motion of Debtors for Entry of Interim and Final Orders (I) Authorizing the Debtors to (A) Maintain Insurance Coverage Entered into Prepetition and Pay Related Prepetition Obligations, (B) Renew, Supplement, Modify, or Purchase Insurance Coverage, (C) Maintain, Renew, or Supplement the Surety Bonds, and (D) Pay Brokerage Fees and (II) Granting Related Relief*, filed contemporaneously herewith.

VII. Intercompany Transactions.

28. As explained above, the Debtors and their non-Debtor affiliates operate as a global enterprise. In the ordinary-course operation of the Cash Management System, the Debtors maintain an intercompany accounting module within the Debtors' integrated accounting system that provides a method for tracking and allocating receivables and payables across the corporate enterprise (the "Intercompany System"). Through their Intercompany System, the Debtors maintain relationships with each other and certain of the non-Debtor affiliates in the ordinary course of business (the "Intercompany Transactions") that result in intercompany receivables and payables among the Debtors (the "Intercompany Claims"). Generally, Intercompany Claims arise in the ordinary course of business as Debtors and non-Debtor affiliates periodically transfer cash to one another. The Intercompany Claims typically arise from (i) operational Intercompany Transactions, including commercial transactions and non-trade transactions, such as shared services, royalties, distribution fees, and overhead costs, (ii) the Cash Pool Arrangements, and (iii) intercompany financing.

29. The Debtors can ascertain, trace, and account for all Intercompany Transactions through accounting records and bank cash balance reports, which are reflective of actual cash movements, and will continue to do so on a postpetition basis. The Debtors' treasury department or accounts payable department settles certain of the Intercompany Claims in accordance with internal policies governing Intercompany Transactions, subject to certain exceptions.

30. ***Operational Intercompany Transactions.*** The Debtors effectuate various operational Intercompany Transactions in the ordinary course of business. These Intercompany Transactions, which are carried out among the Debtors and between the Debtors and their non-Debtor affiliates, are essential components of the Debtors' global operations and relate to, among other things: (a) royalty payments; (b) research and development cost-sharing

arrangements; (c) intercompany production costs, which are primarily contract manufacturing costs; (d) intercompany product sales; (e) general intercompany services, which are documented via intercompany invoices; (f) payment for global central functions, which include certain centralized treasury, accounting, and other management and administrative services; (g) division central functions, which include management services provided on a division-specific basis; and (h) intercompany interest on outstanding intercompany loans.

31. ***Intercompany Cash Pool Transactions.*** As described above, in each Cash Pool Arrangement funds flow into the Cash Pool Subsidiary Accounts from customer receipts and out of the Cash Pool Subsidiary Accounts for payroll and taxes. The funds in the Cash Pool Subsidiary Accounts are swept daily into the Cash Pool Header Accounts. Funds also flow directly into the Cash Pool Header Accounts on account of customer receipts and out for payroll, taxes, and vendor disbursements. Amounts transferred to or drawn from the Cash Pool Header Accounts via the Cash Pool Subsidiary Accounts are recorded on the Debtors' books and records as intercompany payables and receivables. Thus, every cash pool participant has either a net payable or net receivable position *vis-à-vis* the applicable cash pool entities on the Debtors' books. These cash pool transactions are largely automatic within the Cash Management System.

32. ***Intercompany Financing.*** The Debtors engage in intercompany financing across three of the Cash Management Regions through the use of intercompany loans (the "Intercompany Loans"). Specifically, the Debtors maintain ninety-two Intercompany Loans with an outstanding principal of approximately \$12.4 billion. The Intercompany Loans are issued by Marelli entities in ten different countries—China, Italy, Germany, Japan, Mexico, South Korea, India, Thailand, Slovakia, and the United States—with the German and Japanese entities retaining the majority of the outstanding payables and receivables under the Intercompany Loans. The interest rates on the

Intercompany Loans range from zero percent to 12.75 percent. Eighty-seven of the Intercompany Loans are maintained between Debtor entities. Two of the Intercompany Loans are between a non-Debtor entity and a Debtor entity : (a) Changchun Marelli Automotive Lighting System Co., Ltd, as lender, and Marelli Germany GmbH, as borrower, dated January 10, 2025, for the purpose of funding ordinary course business operations and (b) Calsonic Kansei Korea Corporation, as lender, and Marelli Corporation, as borrower, dated December 23, 2024, for the purpose of funding ordinary course business operations. Three of the Intercompany Loans are between non-Debtor entities.

33. The Intercompany Loans are essential to the Debtors' ability to transfer cash across the different global regions in which they operate. The Intercompany Loans provide essential working capital and support cross-border and cross-regional liquidity needs across the Debtors' global enterprise. For instance, entities operating in the APAC Cash Management Region provide financing via Intercompany Loans to entities operating in the EMEA Cash Management Region. In turn, the EMEA Cash Management Region entities then provide financing to entities operating in the North America Cash Management Region and the LATAM Cash Management Region.

34. The Debtors consummate other operations-related Intercompany Transactions in the ordinary course of business with certain of their non-Debtor affiliates, including through the use of Intercompany Loans. The Debtors anticipate that the quantum of postpetition Intercompany Transactions with non-Debtor affiliates will continue at prepetition levels. Due to the adverse consequences that may arise if certain non-Debtor affiliates were severed from the Cash Management System, the Debtors seek authority, but not direction, in their business judgment, to continue such transactions in the ordinary course of business, including making payments on account of prepetition obligations related to Intercompany Transactions. The Debtors request

authority, but not direction, to continue such transactions in the ordinary course of business on a postpetition basis, including, without limitation, making payments on account of obligations related to Intercompany Transactions incurred both prior to and after the Petition Date.

35. Courts in this district have regularly allowed debtors in large chapter 11 cases to engage in intercompany transactions, including through intercompany loans. *See, e.g., WW Int'l, Inc.*, No. 10829 (CTG) (Bankr. D. Del. May 28, 2025); *In re American Tire Distributors*, No. 24-12391 (CTG) (Bankr. D. Del. Nov. 18, 2024); *In re Dynata, LLC*, No. 24-11057 (TMH) (Bankr. D. Del. June 17, 2024); *In re Amyris, Inc.*, No. 23-11131 (TMH) (Bankr. D. Del. 2023); *In re Bluestem Brands, Inc.*, No. 20-10566 (MFW) (Bankr. D. Del. April 14, 2020).

VIII. Compliance with the Bankruptcy Code and U.S. Trustee Guidelines.

A. Compliance with U.S. Trustee Guidelines and Section 345 of the Bankruptcy Code.

36. Section 345(a) of the Bankruptcy Code governs a debtor's cash deposits during a chapter 11 case and authorizes deposits of money as "will yield the maximum reasonable net return on such money, taking into account the safety of such deposit or investment." 11 U.S.C. § 345(a). To comply with section 345 of the Bankruptcy Code, the *Region 3 Operating Guidelines and Reporting Requirements for Debtors in Possession and Trustees* (the "U.S. Trustee Guidelines") for the United States Trustee for the District of Delaware (the "U.S. Trustee") generally require chapter 11 debtors to, among other things, deposit all estate funds into accounts with an authorized depository (each, an "Authorized Depository") that agrees to comply with the requirements set by the U.S. Trustee. Section 345(b) of the Bankruptcy Code requires a debtor's bank to post a bond unless a debtor's funds are "insured or guaranteed by the United States or by a department, agency, or instrumentality of the United States or backed by the full faith and credit of the United States." 11 U.S.C. § 345(b). Given the global scope of the Debtors' operations and cash management

requirements, it is not feasible to post a bond or consolidate all cash activities to a narrow group of financial institutions approved by the U.S. Trustee Guidelines.

37. The Cash Management System spans twenty-four countries, holding funds in twenty-two different currencies at thirty-six different Cash Management Banks. As of the Petition Date, the Debtors hold 489 Bank Accounts, with seventy-six entities holding 111 Bank Accounts at Authorized Depositories, and seventy-one entities holding the other 378 Bank Accounts at non-Authorized Depositories. Only JPM, PNC, Flagstar, and Citizens are Authorized Depositories under the U.S. Trustee Guidelines, while the remaining Debtor Cash Management Banks, including Citi and Mizuho, are not. The Debtors maintain 111 Bank Accounts at JPM, PNC, and Citizens. Only ninety-three of the Debtor Bank Accounts at JPM, PNC, Flagstar, and Citizens are based in the United States. As such, requiring the Debtors to comply with section 345(b) of the Bankruptcy Code by transferring funds to other banks would be unduly burdensome to the Debtors' global operations.

38. The Debtors have established relationships with the Cash Management Banks, and in many cases the Debtors have partnered with these institutions in order to maintain compliance with local regulatory requirements, currency controls, and capital restrictions in the jurisdictions where the Debtors operate. Further, in light of the Debtors' sophisticated, multi-national operations, maintaining local bank accounts in specific jurisdictions is critical to ensuring operational efficiency and enables the Debtors to provide faster transaction processing, reduce foreign exchange exposure, and facilitate timely distribution of funds. Ample cause therefore exists to waive the requirements set forth in section 345(b) of the Bankruptcy Code and allow the Debtors to continue to maintain the Bank Accounts in the ordinary course of business.

39. The Debtor Bank Accounts are maintained at well capitalized and highly rated banks, are insured by the FDIC or protected by comparable depository insurance in jurisdictions outside of the United States, and/or are otherwise necessary for the Debtors to transact in certain jurisdictions. For example, Bank of China is the fourth largest bank in the world, holding over \$4.5 billion assets in 2024, Santander is the fourteenth largest bank in the world, holding over \$1.9 billion assets in 2024, and Mizuho is the seventeenth largest bank in the world, holding over \$1.9 billion in total assets in 2024.¹⁰ The principal basis for the exclusion of certain of these financial institutions from the U.S. Trustee Guidelines is location—not financial soundness or stability. Indeed, these institutions are based outside of the United States and thus are less likely to be identified by the U.S. Trustee as an Authorized Depository. Moreover, many Debtor Bank Accounts are held in jurisdictions where the Debtors must maintain Bank Accounts for regulatory or operational reasons, and all Debtor Bank Accounts are protected by depository insurance regulations in their respective jurisdictions.

40. The Cash Management System is complex and critical to the ongoing stability of the Debtors' business and a smooth transition into chapter 11. These financial institutions are well positioned to continue performing depository and cash management functions during these chapter 11 cases. Furthermore, given the global scope of the Debtors' operations and cash management requirements, requiring the Debtors to transfer any of the above-described Debtor Bank Accounts to a designated Authorized Depository would place a needless and excessive administrative burden on the Debtors and impose significant, value-destructive costs to the Debtors' estates at a time when they simply cannot afford it. Additionally, any effort to relocate the Debtors' entire Cash

¹⁰ Adrian Jimenea, John Wu, Harry Terris, *The world's largest banks by assets, 2024* (April 30, 2024), <https://www.spglobal.com/market-intelligence/en/news-insights/research/the-worlds-largest-banks-by-assets-2024>.

Management System into strictly U.S. accounts also could have potentially significant tax or regulatory impacts in numerous jurisdictions, all of which would need to be subject to extensive diligence and analysis to ensure that no unwanted or detrimental effects would arise. Given the breadth of jurisdictions involved, such an analysis requires a tremendous amount of time and resources, all to the detriment of the Debtors' estates at the outset of these chapter 11 cases.

41. Put simply, when Congress enacted section 345(b) of the Bankruptcy Code, it contemplated a situation in which a debtor in possession would be unable to come within compliance thereof. These chapter 11 cases fit the exact situation that Congress contemplated. Therefore, the Debtors submit that cause exists to waive the requirements set forth in section 345(b) and allow the Debtors to continue to maintain the Debtor Bank Accounts in the ordinary course of business.

42. Out of an abundance of caution, to the extent the Court does not determine that the requirements of section 345(b) of the Bankruptcy Code are satisfied, the Debtors request a temporary suspension of the requirements of section 345(b) for an interim period of forty-five days, without prejudice to the Debtors' ability to seek further extensions to the extent applicable.

43. Although the Debtors are requesting that they not be required to close any Bank Accounts, the Debtors may determine, in their business judgment, that opening new Bank Accounts and/or closing existing Bank Accounts in the ordinary course of business is in the best interests of their estates. While the Debtors do not currently have plans to open new bank accounts, the Debtors request that nothing contained herein prevent the Debtors from opening any new Bank Accounts or closing any existing Bank Accounts as they may deem necessary and appropriate in their sole discretion.

B. Compliance with U.S. Trustee Guidelines as to Business Forms and Books and Records.

44. As part of the Cash Management System, in the ordinary course of business, the Debtors utilize a number of preprinted business forms, including, but not limited to, letterhead, purchase orders, correspondence forms, invoices, and preprinted checks, as well as certain electronically generated business forms (collectively, and as they may be modified from time to time, the “Business Forms”). The Debtors also maintain books and records to document their financial results and a wide array of operating information (collectively, the “Books and Records”). The U.S. Trustee Guidelines require that the Debtor Cash Management Banks print “Debtor in Possession” and the bankruptcy case number on checks issued after the Petition Date. To avoid a significant disruption to their business operations and to minimize administrative expense to their estates, the Debtors request that the Court authorize their continued use of all Business Forms and Books and Records in existence immediately before the Petition Date, without reference to the Debtors’ status as debtors in possession.

Basis for Relief

I. The Court Should Authorize the Debtors to Continue to Use the Cash Management System.

45. The U.S. Trustee Guidelines require debtors in possession to, among other things: (a) close all existing bank accounts and open new debtor-in-possession accounts; (b) establish one debtor-in-possession bank account for all estate monies required for the payment of taxes, including payroll taxes; and (c) maintain a separate debtor-in-possession account for cash collateral. These requirements are intended to provide a clear line of demarcation between prepetition and postpetition transactions and operations and to prevent inadvertent payment of prepetition claims. Considering the complexity of the Debtors’ business and financial affairs and the need to collect, disburse, and move funds throughout the Cash Management System, enforcing

these provisions of the U.S. Trustee Guidelines during these chapter 11 cases would severely disrupt the Debtors' business. Accordingly, the Debtors request that the Court allow them to operate each of the Debtor Bank Accounts listed on Exhibit 2 attached to the Interim Order and Final Order, respectively, as they were maintained in the ordinary course of business prior to the Petition Date.

46. Maintaining the Cash Management System is permitted pursuant to section 363(c)(1) of the Bankruptcy Code, which authorizes a debtor in possession to "use property of the estate in the ordinary course of business without notice or a hearing." 11 U.S.C. § 363(c)(1). Bankruptcy courts routinely treat requests for authority to continue utilizing existing cash management systems as a relatively "simple matter[.]" *In re Baldwin-United Corp.*, 79 B.R. 321, 327 (Bankr. S.D. Ohio 1987). In granting such relief, courts recognize that an integrated cash management system "allows efficient utilization of cash resources and recognizes the impracticalities of maintaining separate cash accounts for the many different purposes that require cash." *In re Columbia Gas Sys., Inc.*, 136 B.R. 930, 934 (Bankr. D. Del. 1992), *aff'd in relevant part*, 997 F.2d 1039, 1061 (3d Cir. 1993). The requirement to maintain all accounts separately "would be a huge administrative burden and economically inefficient." *Id.*; *see also In re Southmark Corp.*, 49 F.3d 1111, 1114 (5th Cir. 1995) (stating that a cash management system allows a debtor "to administer more efficiently and effectively its financial operations and assets").

47. Requiring the Debtors to adopt a new, segmented cash management system during these chapter 11 cases would be expensive, burdensome, and unnecessarily disruptive. Importantly, the Cash Management System provides the Debtors with the ability to quickly track and report the location and amount of funds, which, in turn, allows management to track and control such funds, ensure cash availability, and reduce administrative costs through a centralized

method of coordinating the collection and movement of funds. Disrupting the Cash Management System could negatively affect the Debtors' efforts to maintain business operations. Indeed, absent the relief requested herein, requiring the Debtors to adopt a new, segmented cash management system would needlessly reduce the value of the Debtors' enterprise. By contrast, maintaining the current Cash Management System will facilitate the Debtors' transition into chapter 11 by, among other things, minimizing delays in paying postpetition debts and eliminating administrative inefficiencies while allowing the Debtors' employees to focus on their daily responsibilities, preserving and maximizing the value of the Debtors' enterprise. The Debtors can distinguish between prepetition and postpetition obligations and payments without closing the Debtor Bank Accounts and opening new ones. With the protective measures put in place by the Debtors and their advisors, the benefits of continuing the Cash Management System decidedly outweigh the costs.

48. Parties in interest will not be harmed by the Debtors maintaining the Cash Management System, including maintaining the Bank Accounts and the Intercompany Transactions, because the Debtors implemented appropriate mechanisms to ensure that unauthorized payments will not be made on account of prepetition obligations. Specifically, with the assistance of their advisors, the Debtors implemented internal control procedures that prohibit payments on account of prepetition debts without the prior approval of the Debtors' treasury department. In light of such protective measures, maintaining the Cash Management System is in the best interests of the Debtors' estates and creditors.

49. Courts in this district have regularly allowed debtors in large chapter 11 cases to maintain their existing cash management systems and such relief generally is non-controversial. *See, e.g., In re JOANN Inc.*, No. 25-10068 (CTG) (Bankr. D. Del. Feb. 10, 2025) (authorizing the

debtors to continue using the cash management system maintained by the debtors prepetition); *In re Liberated Brands LLC*, No. 25-10168 (JKS) (Bankr. D. Del. Feb. 28, 2025) (same); *In re Accuride Corp.*, No. 24-12289 (JKS) (Bankr. D. Del. Nov. 19, 2024) (same); *In re Am. Tire Distribs., Inc.*, No. 24-12391 (CTG) (Bankr. D. Del. Nov. 18, 2024) (same); *In re Wheel Pros, LLC*, No. 24-11939 (JTD) (Bankr. D. Del. Oct. 15, 2024) (same).¹¹

50. Accordingly, the Debtors request authority to continue using the Cash Management System, including maintaining, servicing, and administering the Bank Accounts as accounts of the Debtors as debtors in possession, without interruption and in the ordinary course of business. Notwithstanding the foregoing, any check, draft, or other notification that the Debtors advise the Debtor Cash Management Banks to have drawn, issued, or otherwise presented before the Petition Date may be honored by the Debtor Cash Management Banks only to the extent authorized by order of the Court. If the Debtors' ability to conduct transactions by these methods is impaired, the Debtors may be unable to perform under certain contracts, and payments to vendors could be delayed, resulting in unnecessary disruption to their business operations and additional costs to their estates.

II. Authorizing the Debtors to Continue Using Debit, Wire, Credit Card, and ACH Payments Is Warranted.

51. The Debtors request relief from the U.S. Trustee Guidelines to the extent such guidelines require the Debtors to make all disbursements by check. Implementing the U.S. Trustee Guidelines would needlessly impair the Debtors' efforts to preserve the value of their estates. Thus, the Debtors request authority to continue using the Cash Management System, including receiving, processing, honoring, and paying any and all checks, ACH transfers and other

¹¹ Because of the voluminous nature of the orders cited herein, such orders have not been attached to this motion. Copies of these orders are available upon request to the Debtors' proposed counsel.

instructions, and drafts payable through, drawn, or directed on such Bank Accounts after the Petition Date by holders, makers, or other parties entitled to issue instructions with respect thereto. Notwithstanding the foregoing, any check, draft, or other notification that the Debtors advise the Debtor Cash Management Banks to have been drawn, issued, or otherwise presented before the Petition Date may be honored by the Debtor Cash Management Banks only to the extent authorized by order of the Court.

52. The Debtors also request authority to continue their Corporate Credit Card Program, and authorize the Debtor Cash Management Banks to continue to maintain, service, and administer the Debtor Bank Accounts as accounts of the Debtors and debtors in possession, including by accepting and honoring all representations from the Debtors as to which checks, drafts, wires, or ACH transfers should be honored or dishonored consistent with any order of the Court and governing law, whether such checks, drafts, wires, or ACH transfers are dated before or subsequent to the Petition Date. To the extent a Debtor Cash Management Bank honors a prepetition check or other item drawn on any account (a) at the direction of the Debtors, (b) in a good-faith belief that the Court has authorized such prepetition check or item to be honored, or (c) as a result of a mistake made despite implementation of reasonable customary handling procedures, the Debtors further request that such Debtor Cash Management Bank will not be deemed to be liable to the Debtors, their estates, or any other party, on account of such prepetition check or other item honored postpetition. This relief is reasonable and appropriate because the Debtor Cash Management Banks are not in a position to independently verify or audit whether a particular item may be paid in accordance with a Court order or otherwise.

53. Moreover, the Debtors request authority to authorize the Debtor Cash Management Banks to (a) continue to charge the Debtors the Bank Fees, as applicable, and (b) charge back

returned items to the Bank Accounts, whether such items are dated before, on, or subsequent to the Petition Date, in the ordinary course of business and only to the extent consistent with historical practices.

54. In complex chapter 11 cases such as these, courts in this district often waive the U.S. Trustee Guidelines' requirement that debtors establish new postpetition bank accounts, recognizing that they may harm a debtor's restructuring efforts to an extent that is out of proportion to the benefit, if any, the requirements afford the debtor's estate or parties in interest. *See, e.g., In re JOANN Inc.*, No. 25-10068 (CTG) (Bankr. D. Del. Feb. 10, 2025) (authorizing the debtors' continued use of existing bank accounts); *In re Liberated Brands LLC*, No. 25-10168 (JKS) (Bankr. D. Del. Feb. 28, 2025) (same); *In re Am. Tire Distribs., Inc.*, No. 24-12391 (CTG) (Bankr. D. Del. Nov. 18, 2024) (same); *In re Wheel Pros, LLC*, No. 24-11939 (JTD) (Bankr. D. Del. Oct. 15, 2024) (same); *In re SunPower Corp.*, No. 24-11649 (CTG) (Bankr. D. Del. Sept. 23, 2024) (same).¹²

III. The Court Should Authorize Payment of Fees and Prepetition Obligations Related to the Bank Accounts.

55. The relief requested herein is essential to the Debtors' continuation of ordinary-course operations and, as such, is warranted under sections 105(a) and 363 of the Bankruptcy Code. Courts have recognized that it is appropriate to authorize the payment of prepetition obligations where necessary to protect and preserve the estate, including an operating business's going-concern value. *See, e.g., In re Just for Feet, Inc.*, 242 B.R. 821, 825–26 (D. Del. 1999); *see also In re CoServ, L.L.C.*, 273 B.R. 487, 497 (Bankr. N.D. Tex. 2002); *In re Ionosphere Clubs, Inc.*, 98 B.R. 174, 175–76 (Bankr. S.D.N.Y. 1989); *In re James A. Phillips, Inc.*, 29 B.R.

¹² Because of the voluminous nature of the orders cited herein, such orders have not been attached to this motion. Copies of these orders are available upon request to the Debtors' proposed counsel.

391, 398 (S.D.N.Y. 1983). In so doing, these courts acknowledge that several legal theories rooted in sections 105(a) and 363(b) of the Bankruptcy Code support the payment of prepetition claims.

56. Section 363(b) of the Bankruptcy Code permits a debtor to pay prepetition obligations where a sound business purpose exists for doing so. *See* 11 U.S.C. § 363(b); *see also In re Montgomery Ward Holding Corp.*, 242 B.R. 147, 153 (D. Del. 1999) (“In determining whether to authorize the use, sale or lease of property of the estate under this section, courts require the debtor to show that a sound business purpose justifies such actions.”); *James A. Phillips*, 29 B.R. at 397 (relying on section 363 of the Bankruptcy Code to allow contractor to pay prepetition claims of suppliers who were potential lien claimants because the payments were necessary for general contractors to release funds owed to debtors); *Ionosphere Clubs*, 98 B.R. at 175 (finding that a sound business justification existed to justify payment of certain prepetition wages); *In re Phx. Steel Corp.*, 82 B.R. 334, 335–36 (Bankr. D. Del. 1987) (requiring the debtor to show a “good business reason” for a proposed transaction under section 363(b)).

57. Courts also authorize payment of prepetition claims in appropriate circumstances pursuant to section 105(a) of the Bankruptcy Code, which codifies a bankruptcy court’s inherent equitable powers to “issue any order, process, or judgment that is necessary or appropriate to carry out the provisions of this title.” 11 U.S.C. § 105(a). Under section 105(a) of the Bankruptcy Code, courts may authorize pre-plan payments of prepetition obligations when essential to the continued operation of a debtor’s business. *See Just for Feet*, 242 B.R. at 825–26. Specifically, a court may use its power under section 105(a) of the Bankruptcy Code to authorize payment of prepetition obligations pursuant to the “necessity of payment” rule (also referred to as the “doctrine of necessity”). *See, e.g., Ionosphere Clubs*, 98 B.R. at 176; *In re Lehigh & New Eng. Ry. Co.*, 657 F.2d 570, 581 (3d Cir. 1981) (stating that courts may authorize payment of prepetition claims when

there “is the possibility that the creditor will employ an immediate economic sanction, failing such payment”); *see also Columbia Gas Sys., Inc.*, 171 B.R. at 191–92 (noting that, in the Third Circuit, debtors may pay prepetition claims that are essential to the continued operation of the business). A bankruptcy court’s use of its equitable powers to “authorize the payment of prepetition debt when such payment is needed to facilitate the rehabilitation of the debtor is not a novel concept.” *Ionosphere Clubs*, 98 B.R. at 175–76 (citing *Miltenberger v. Logansport, C. & S.W. Ry. Co.*, 106 U.S. 286 (1882)). Indeed, at least one court has recognized that there are instances when a debtor’s fiduciary duty can “only be fulfilled by the preplan satisfaction of a prepetition claim.” *See CoServ*, 273 B.R. at 497.

58. These standards are satisfied here because paying fees, including the Bank Fees, and related prepetition obligations are necessary to maintain the Cash Management System and avoid any disruption in the administration of the Bank Accounts. The Debtors request authority, to continue to pay the Bank Fees, including any prepetition Bank Fees, in light of the material benefit of maintaining the Cash Management System. The relief requested represents a sound exercise of the Debtors’ business judgment, is necessary to avoid immediate and irreparable harm to the Debtors’ estates, and is therefore justified under sections 105(a) and 363(b) of the Bankruptcy Code and Bankruptcy Rule 6003.

IV. Waiving of the Requirements of Section 345(b) of the Bankruptcy Code and the U.S. Trustee Guidelines Is Warranted.

59. The Debtors seek a waiver of the deposit and investment requirements set forth in section 345 of the Bankruptcy Code and the U.S. Trustee Guidelines. Section 345(a) of the Bankruptcy Code authorizes deposit or investment of money of estates, such as cash, as “will yield the maximum reasonable net return on such money, taking into account the safety of such deposit or investment.” For deposits that are not “insured or guaranteed by the United States or by a

department, agency or instrumentality of the United States or backed by the full faith and credit of the United States,” section 345(b) of the Bankruptcy Code provides that the estate must require from the entity with which the money is deposited or invested a bond in favor of the United States secured by the undertaking of a corporate security, “unless the court for cause orders otherwise.” Additionally, under the U.S. Trustee Guidelines, debtors in possession must, among other things, close prepetition bank accounts and open new “debtor in possession” operating, payroll, and tax accounts at one or more authorized depositories.

60. Courts may waive compliance with section 345 of the Bankruptcy Code and the U.S. Trustee Guidelines for “cause.” In evaluating whether “cause” exists, courts have considered a number of factors such as:

- a. the sophistication of the debtor’s business;
- b. the size of the debtor’s business operations;
- c. the amount of the investments involved;
- d. the bank ratings (Moody’s Investors Service, Inc. and Standard & Poor’s Financial Services LLC) of the financial institutions where the debtor-in-possession funds are held;
- e. the complexity of the case;
- f. the safeguards in place within the debtor’s own business for ensuring the safety of the funds;
- g. the debtor’s ability to reorganize in the face of a failure of one or more of the financial institutions;
- h. the benefit to the debtor;
- i. the harm, if any, to the debtor;
- j. the harm, if any, to the estate; and
- k. the reasonableness of the debtor’s request for relief from section 345(b) requirements in light of the overall circumstances of the case.

See In re Serv. Merch. Co., Inc., 240 B.R. 894, 896 (Bankr. M.D. Tenn. 1999).

61. Because the Debtor Bank Accounts are vital to the Cash Management System, requiring the Debtors to transfer funds to other banks would be unduly burdensome to the Debtors' operations and potentially cause severe tax consequences to the detriment of the Debtors' estates. The Debtor Bank Accounts are maintained at well capitalized and highly rated banks, are insured by the FDIC or protected by comparable depository insurance in jurisdictions outside of the United States, and/or are otherwise necessary for the Debtors to transact in certain jurisdictions. Additionally, the Debtor Bank Accounts held at Debtor Cash Management Banks that are not Authorized Depositories are well-capitalized, financially stable, and reputable institutions with depository insurance requirements.

62. The global nature of the Debtors' business, the number of foreign Bank Accounts, and the size of the Debtors' liabilities also introduce substantial complexity in these chapter 11 cases. Specifically, the global scale of the Debtors' operations requires the receipt and disbursement of funds across sixteen different currencies in eighteen jurisdictions. A single financial institution cannot support the Debtors' international business without partnering with multiple banks, and many Authorized Depositories are either unable or unwilling to open bank accounts in certain regions where the Debtors operate. Local banking relationships are therefore essential to the Debtors' business. For instance, local counterparties in several jurisdictions require domestic bank accounts to facilitate business transactions to mitigate cross-border banking risks, and in some regions, international banking platforms are not fully integrated with local clearing systems, making local accounts essential for standard banking operations. Additionally, maintaining local bank accounts to hold revenues in local currency for operational disbursements protects the Debtors from currency risk. Many jurisdictions, moreover, mandate that companies

maintain bank accounts with locally licensed financial institutions to comply with tax, labor, and financial regulations. For example, China, India, and Brazil impose capital controls and require payment and collections in local currency through domestic bank accounts. Moving funds from jurisdictions with exchange controls would require authorization from the local government, which would be time consuming to obtain and may not be granted. Even without these regulations, redirecting funds from local accounts would impose a significant cost and time burden on the Debtors, requiring additional staff to manage the increased intercompany transactions and delaying payments to vendors and employees. As such, maintaining local bank accounts is essential to hedging foreign exchange exposure and reducing transaction costs associated with repatriating and redistributing funds to countries where local currency is required.

63. The Debtors' current Cash Management System and Marelli's internal treasury team have active safeguards in place to both protect funds and ensure that distributions are made efficiently and accurately. Maintaining the current Cash Management System involves the least amount of operational disruption in these chapter 11 cases, while attempting strict compliance with section 345(b) of the Bankruptcy Code would impose a substantial burden on the Debtors. Moreover, re-engineering the Cash Management System and transferring funds from the Debtor Cash Management Banks to Authorized Depositories would require an immense outlay of time, energy, and estate resources that would be extremely disruptive to the Debtors' operations. The Debtors' treasury personnel would need to spend a considerable amount of time manually moving funds between accounts to minimize currency-related issues and meet local disbursement needs in various jurisdictions—a task that exceeds the Debtors' resources and current staffing capacity and would likely delay payments to employees and vendors, to the detriment of the Debtors, their estates, and all stakeholders in these chapter 11 cases.

64. Finally, any effort to relocate the Debtors' entire Cash Management System into strictly U.S. accounts could have potentially significant tax or regulatory impacts in numerous jurisdictions, all of which would need to be subject to extensive diligence and analysis to ensure that no unwanted or detrimental effects would arise. Therefore, cause exists to waive the requirements of section 345(b) of the Bankruptcy Code and allow the Debtors to continue to maintain the Bank Accounts in the ordinary course of business.

V. The Court Should Authorize the Debtors to Continue Using the Business Forms and Books and Records.

65. To avoid disrupting the Cash Management System and incurring unnecessary expenses, the Debtors request authority to continue to use the Business Forms and Books and Records substantially in the form existing immediately before the Petition Date, without reference to their status as debtors in possession as required under the U.S. Trustee Guidelines. Parties in interest will not be prejudiced by this relief and undoubtedly will be aware of their status as debtors in possession. Once the Debtors have exhausted their existing stock of Business Forms, the Debtors will ensure that any new Business Forms are clearly labeled "Debtor in Possession" as soon as it is reasonably practicable to do so, in compliance with the U.S. Trustee Guidelines.

43. The Debtors should also be permitted to maintain their existing Books and Records rather than open a new set as required under the U.S. Trustee Guidelines. The Debtors use a sophisticated recordkeeping system that enables them to consolidate their Books and Records for financial reporting purposes while tracking operations and results of individual entities across their corporate structure. Continued use of the Debtors' current Books and Records, therefore, will maximize efficiency and reduce administrative strain on the Debtors in these chapter 11 cases.

66. Courts in this district have allowed debtors to use their prepetition business forms and books and records without the "debtor in possession" label in other large chapter 11 cases.

See, e.g., In re JOANN Inc., No. 25-10068 (CTG) (Bankr. D. Del. Feb. 10, 2025) (authorizing the debtors' continued use of preprinted business forms without a "Debtor in Possession" marking); *In re Liberated Brands LLC*, No. 25-10168 (JKS) (Bankr. D. Del. Feb. 28, 2025) (same); *In re Accuride Corp.*, No. 24-12289 (JKS) (Bankr. D. Del. Nov. 19, 2024) (same); *In re Am. Tire Distribs., Inc.*, No. 24-12391 (CTG) (Bankr. D. Del. Nov. 18, 2024) (same); *In re Wheel Pros, LLC*, No. 24-11939 (JTD) (Bankr. D. Del. Oct. 15, 2024) (same).¹³

VI. The Court Should Authorize the Debtors to Continue Conducting Intercompany Transactions in the Ordinary Course and Grant Administrative Priority Status to Postpetition Intercompany Claims Among the Debtors and Their Non-Debtor Affiliates.

67. The Company's Cash Management System relies on its ability to process Intercompany Transactions quickly and efficiently. At any given time, Intercompany Transactions are made between and among the Debtors and their non-Debtor affiliates in the ordinary course as part of the Cash Management System. The Debtors track all fund transfers in their accounting system and can ascertain, trace, and account for all Intercompany Transactions previously described. The Debtors, moreover, will continue to maintain records of such Intercompany Transactions. If any non-Debtor affiliated entity were to be severed from the Cash Management System, it may not be able to meet its obligations as they come due, which may in turn have adverse, value-destructive consequences leading to cross-defaults and customer attrition. Accordingly, the continued performance of the Intercompany Transactions is in the best interest of the Debtors' estates and their creditors and, therefore, the Debtors should be permitted to continue such performance.

¹³ Because of the voluminous nature of the orders cited herein, such orders have not been attached to this motion. Copies of these orders are available upon request to the Debtors' proposed counsel.

68. The postpetition Intercompany Transactions arising in the ordinary course are authorized as a matter of law pursuant to section 363(c)(1) of the Bankruptcy Code, and no additional relief is required. Out of an abundance of caution, however, the Debtors request authority to continue to enter into the Intercompany Transactions under section 363(b) of the Bankruptcy Code to the extent that doing so is found to be a use of estate property outside the ordinary course of business. *See Ionosphere Clubs*, 98 B.R. at 175 (noting that section 363(b) of the Bankruptcy Code provides “broad flexibility” to authorize a debtor to honor prepetition claims where supported by an appropriate business justification). If the Intercompany Transactions were discontinued, the Cash Management System and related administrative controls would be disrupted to the detriment of the Debtors and their estates. Maintaining the existing system also poses very little risk to stakeholders because, as noted above, the Debtors: (a) track all Intercompany Transactions in their accounting system; (b) can ascertain, trace, and account for all Intercompany Transactions; and (c) will continue to maintain records of such Intercompany Transactions postpetition. Accordingly, continued execution of the Intercompany Transactions represents a sound exercise of the Debtors’ business judgment in satisfaction of section 363(b) of the Bankruptcy Code, is in the best interest of the Debtors’ estates and their creditors, and should be permitted to continue on a postpetition basis.

69. To the extent that certain Intercompany Transactions represent extensions of intercompany credit made in the ordinary course of business, 364(a) of the Bankruptcy Code permits the continuation of such Intercompany Transactions without need for further Court order. Out of an abundance of caution, and in the event that the Court determines that the Intercompany Transactions are not made in the ordinary course of business, the Debtors request authority, pursuant to section 364(b) of the Bankruptcy Code, to continue conducting the Intercompany

Transactions postpetition in the ordinary course of business without need for further Court order. The Debtors further request that pursuant to section 503(b)(1) of the Bankruptcy Code, all postpetition payments on account of postpetition Intercompany Transactions between or among the Debtors and their non-Debtor affiliate that give rise to an Intercompany Claim be accorded administrative expense status, which would result in an administrative expense claim in favor of the applicable Debtor payer. This relief will ensure that each entity will continue to bear ultimate repayment responsibility for such ordinary-course transactions thereby reducing the risk that these transactions would jeopardize the recoveries available to each Debtor's respective creditors. For the avoidance of doubt, the relief requested herein with respect to the postpetition Intercompany Transactions and the Intercompany Claims resulting therefrom shall not constitute an admission of the Debtors or any other party as to the validity, priority, or status of any prepetition Intercompany Claim or the Intercompany Transaction(s) from which such Intercompany Claim may have arisen.

70. The relief requested herein should be approved as it fairly balances the Debtors' need to facilitate the ordinary-course operation of their business, minimize disruption, and preserve value, on the one hand, with the maintenance of the substantive interests of the Debtors' stakeholders and the general Bankruptcy Code interest in transparency, on the other hand.

71. Similar relief has been granted in comparable chapter 11 cases in this district and others. *See, e.g., In re Liberated Brands LLC*, No. 25-10168 (JKS) (Bankr. D. Del. Feb. 28, 2025) (authorizing the continuation of intercompany transactions in the ordinary course of business and according administrative expense status to intercompany claims related thereto); *In re Accuride Corp.*, No. 24-12289 (JKS) (Bankr. D. Del. Nov. 19, 2024) (same); *In re Am. Tire Distribs., Inc.*, No. 24-12391 (CTG) (Bankr. D. Del. Nov. 18, 2024) (same); *In re Wheel Pros, LLC*, No. 24-

11939 (JTD) (Bankr. D. Del. Oct. 15, 2024) (same); *In re SunPower Corp.*, No. 24-11649 (CTG) (Bankr. D. Del. Sept. 23, 2024) (same).¹⁴

Processing of Checks and Electronic Fund Transfers Should Be Authorized

72. The Debtors have sufficient funds to pay the amounts described in this motion in the ordinary course of business by virtue of expected cash flows from ongoing business operations and anticipated access to debtor-in-possession financing. In addition, under the Debtors' existing Cash Management System, the Debtors can readily identify checks or wire transfer requests as relating to any authorized payment in respect of the relief requested herein. Accordingly, the Debtors do not believe that checks or wire transfer requests, other than those relating to authorized payments, will be inadvertently honored. Therefore, the Debtors request authority to authorize all applicable financial institutions, when requested by the Debtors, to receive, process, honor, and pay any and all checks or wire transfer requests in respect of the relief requested in this motion.

The Requirements of Bankruptcy Rule 6003(b) Are Satisfied

73. Bankruptcy Rule 6003 empowers a court to grant certain relief within the first twenty-one days after the petition date only "to the extent that relief is necessary to avoid immediate and irreparable harm." For the reasons discussed above, an immediate and orderly transition into chapter 11 is critical to the viability of the Debtors' operations. Failure to receive the requested relief during the first twenty-one days of these chapter 11 cases would severely disrupt the Debtors' operations at this critical juncture and cause immediate and irreparable harm. The requested relief is necessary for the Debtors to operate their businesses in the ordinary course, preserve the ongoing value of their operations, and maximize value of their estates for the benefit of all stakeholders. The Debtors have demonstrated that the requested relief is "necessary

¹⁴ Because of the voluminous nature of the orders cited herein, such orders have not been attached to this motion. Copies of these orders are available upon request to the Debtors' proposed counsel.

to avoid immediate and irreparable harm,” as contemplated by Bankruptcy Rule 6003, and the Court should grant the requested relief.

Reservation of Rights

74. Nothing contained in this motion or any order granting the relief requested in this motion, and no action taken by the Debtors pursuant to the relief requested or granted (including any payment made in accordance with any such order), is intended as or shall be construed or deemed to be: (a) an admission as to the amount, validity, or priority of, or basis for, any claim against the Debtors under the Bankruptcy Code or other applicable nonbankruptcy law; (b) a waiver of the Debtors’ or any other party in interest’s rights to dispute any claim on any grounds; (c) a promise or requirement to pay any particular claim; (d) an implication, admission, or finding that any particular claim is an administrative expense claim, other priority claim, or otherwise of a type specified or defined in this motion or any order granting the relief requested by this motion; (e) a request or authorization to assume, adopt, or reject any agreement, contract, or lease pursuant to section 365 of the Bankruptcy Code; (f) an admission as to the validity, priority, enforceability, or perfection of any lien on, security interest in, or other encumbrance on property of the Debtors’ estates; or (g) a waiver or limitation of any claims, causes of action, or other rights of the Debtors or any other party in interest against any person or entity under the Bankruptcy Code or any other applicable law. If the Court grants the relief sought herein, any payment made pursuant to the Court’s order is not intended and should not be construed as an admission as to the validity, priority, or amount of any particular claim or a waiver of the Debtors’ rights to subsequently dispute such claim.

Waiver of Bankruptcy Rule 6004(a) and 6004(h)

75. To implement the foregoing successfully, the Debtors seek a waiver of the notice requirements under Bankruptcy Rule 6004(a) and the fourteen-day stay of an order authorizing the use, sale, or lease of property under Bankruptcy Rule 6004(h).

Notice

76. The Debtors will provide notice of this motion to: (a) the United States Trustee for the District of Delaware; (b) the holders of the 30 largest unsecured claims against the Debtors (on a consolidated basis); (c) the office of the attorney general for each of the states in which the Debtors operate; (d) United States Attorney's Office for the District of Delaware; (e) the Internal Revenue Service; (f) the United States Securities and Exchange Commission; (g) the United States Department of Justice; (h) Mayer Brown LLP, as counsel to the DIP Agent; (i) Davis Polk & Wardwell LLP, as counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent; (j) Young Conaway Stargatt & Taylor, LLP, as counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent; (k) Akin Gump Strauss Hauer & Feld LLP and Cole Schotz P.C., as counsel to the Ad Hoc Group of Senior Lenders; (l) Paul, Weiss, Rifkind, Wharton & Garrison LLP, as counsel to the Sponsors; (m) the Debtor Cash Management Banks; and (n) any party that has requested notice pursuant to Bankruptcy Rule 2002 (the "Notice Parties"). As this motion is seeking "first day" relief, the Debtors will serve copies of this motion and any order entered in respect to this motion as required by Local Rule 9013-1(m). In light of the nature of the relief requested, no other or further notice need be given.

No Prior Request

77. No prior request for the relief sought in this motion has been made to this or any other court.

WHEREFORE, the Debtors request entry of the Interim Order and Final Order, substantially in the forms attached hereto as **Exhibit A** and **Exhibit B**, (a) granting the relief requested herein and (b) granting such other relief as the Court deems appropriate under the circumstances.

Dated: June 11, 2025
Wilmington, Delaware

/s/ Laura Davis Jones

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*Proposed Co-Counsel for the Debtors
and Debtors in Possession*

*Proposed Co-Counsel for the Debtors
and Debtors in Possession*

Exhibit A

Proposed Interim Order

this Court having found that this is a core proceeding pursuant to 28 U.S.C. § 157(b)(2); and this Court having found that venue of this proceeding and the Motion in this district is proper pursuant to 28 U.S.C. §§ 1408 and 1409; and this Court having found that the relief requested in the Motion is in the best interests of the Debtors' estates, their creditors, and other parties in interest; and this Court having found that the Debtors' notice of the Motion and opportunity for a hearing on the Motion were appropriate under the circumstances and no other notice need be provided; and this Court having reviewed the Motion and having heard the statements in support of the relief requested therein at a hearing before this Court (the "Hearing"); and this Court having determined that the legal and factual bases set forth in the Motion and at the Hearing establish just cause for the relief granted herein; and upon all of the proceedings had before this Court; and after due deliberation and sufficient cause appearing therefor, it is HEREBY ORDERED THAT:

1. The Motion is granted on an interim basis as set forth herein.
2. The final hearing (the "Final Hearing") on the Motion shall be held on _____, 2025, at __:__.m., prevailing Eastern Time. Any objections or responses to entry of a final order on the Motion shall be filed on or before 4:00 p.m., prevailing Eastern Time, on _____, 2025 and shall be served on: (a) the Debtors, 26555 Northwestern Highway, Southfield, Michigan 48033, Attn.: Marisa Iasenza; (b) proposed counsel to the Debtors, (i) Kirkland & Ellis LLP, 601 Lexington Avenue, New York, NY 10022, Attn.: Joshua A. Sussberg, P.C., Nicholas M. Adzima, and Evan Swager, (ii) Kirkland & Ellis LLP, 333 West Wolf Point Plaza, Chicago, Illinois 60654, Attn.: Ross M. Kwasteniet, P.C. and Spencer A. Winters, P.C., and (iii) Pachulski Stang Ziehl & Jones LLP, 919 North Market Street, 17th Floor, P.O. Box 8705, Wilmington, Delaware 19899 (Courier 19801), Attn.: Laura Davis Jones, Timothy P. Cairns, and Edward A. Corma; (c) the United States Trustee, 844 King Street, Suite 2207, Lockbox 35, Wilmington, Delaware 19801,

Attn.: Jane Leamy and Timothy J. Fox, Jr.; (d) counsel to the DIP Agent, Mayer Brown LLP, 1221 Avenue of the Americas, New York, NY 10020-1001, Attn.: Jason Elder; (e) counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent, Davis Polk & Wardwell LLP, 450 Lexington Avenue, New York, New York 10017, Attn.: Timothy Graulich and Richard J. Steinberg; (f) counsel to Mizuho Bank, Ltd., in its capacity as the Prepetition Agent, Young Conaway Stargatt & Taylor, LLP, 1000 North King Street, Wilmington, Delaware 19801, Attn.: Robert S. Brady and Andrew L. Magaziner; (g) counsel to the Ad Hoc Group of Senior Lenders: (i) Akin Gump Strauss Hauer & Feld LLP, One Bryant Park, New York, NY 10036, Attn: Ira S. Dizengoff and Anna Kordas, (ii) Akin Gump Strauss Hauer & Feld LLP, 2001 K Street NW, Washington, D.C., 20006, Attn.: Scott L. Alberino, Kate Doorley, and Alexander F. Antypas, and (iii) Cole Schotz P.C., 500 Delaware Avenue, Suite 600, Wilmington, DE 19801, Attn: Justin R. Alberto and Stacy L. Newman; (h) counsel to the Sponsors, Paul, Weiss, Rifkind, Wharton & Garrison LLP, 1285 Avenue of the Americas, New York, NY 10019-6064, Attn.: Brian S. Hermann and Jacob A. Adlerstein; and (i) any statutory committee appointed in these chapter 11 cases.

3. The Debtors are authorized, but not directed, on an interim basis, to: (a) continue operating the Cash Management System, substantially as identified on **Exhibit 1** attached hereto and as described in the Motion; (b) honor their prepetition obligations related thereto; (c) use, in their present form, all preprinted correspondence and Business Forms (including letterhead) without reference to the Debtors' status as debtors in possession, *provided* that once the Debtors' existing stock of Business Forms has been used, the Debtors shall, when reordering (or with respect to checks or other Business Forms the Debtors or their agents print themselves) require or print, as applicable, the "Debtor in Possession" legend and corresponding bankruptcy case number on

all such items, *provided* that within ten days of the entry of this Interim Order, the Debtors will update any electronically generated checks to reflect their status as debtors in possession; (d) continue to perform Intercompany Transactions; (e) continue to use, with the same account numbers, the Debtor Bank Accounts in existence as of the Petition Date, including those accounts identified on Exhibit 2 attached hereto, and need not comply with certain guidelines relating to bank accounts set forth in the U.S. Trustee Guidelines (to the extent applicable); (f) treat the Debtor Bank Accounts for all purposes as accounts of the Debtors as debtors in possession; (g) deposit funds in and withdraw funds from the Debtor Bank Accounts by all usual means, including checks, wire transfers, ACH transfers, and other debits; (h) open new debtor-in-possession bank accounts; *provided* that in the case of each of (a) through (h), such action is taken in the ordinary course of business and consistent with past practice.

4. Subject to the terms of this Interim Order, (a) the Debtors are further authorized, but not directed, to pay any undisputed Bank Fees, including any prepetition amounts, up to an aggregate amount of \$300,000 on an interim basis, including any prepetition amounts and any ordinary-course Bank Fees incurred in connection with the Bank Accounts (which, absent such payment, would be entitled to administrative expense priority under Section 503(b) of the Bankruptcy Code), and to otherwise perform their obligations under the Account Documents (as defined below); (b) the Cash Management Banks are hereby authorized to debit prepetition and postpetition Bank Fees from the Bank Accounts without further order of this Court; and (c) any unpaid Bank Fees are hereby accorded administrative expense status under section 503(b) of the Bankruptcy Code. For the avoidance of doubt, the Cash Management Banks are authorized to continue to charge, and the Debtors are authorized to pay, honor, or allow the deduction from the

appropriate account, any service charges or fees owed to the Cash Management Banks, whether such items are dated prior to, on, or subsequent to the Petition Date.

5. Notwithstanding anything to the contrary herein or in any other order entered by the Court substantially contemporaneously herewith, the Debtors are authorized to continue using the Cash Management System solely as modified in accordance with the provisions of this paragraph 5 (the “Modified Mizuho Cash Management System”):³

- a. Mizuho, in its sole discretion, will continue to maintain those portions of the Cash Management System provided by Mizuho prior to the Petition Date (including modifications from past practices in the discretion of Mizuho) for the Company (the “Mizuho Cash Management System”); *provided*, that, notwithstanding anything to the contrary herein, (i) Mizuho, in its sole discretion, is authorized, but not directed, to terminate Mizuho’s provision of and the Debtors’ access to intraday overdrafts (the “Overdrafts” and, Mizuho’s exposure in connection thereto, the “Overdraft Exposure”) upon the Petition Date, (ii) as agreed between the Debtors and Mizuho, Mizuho’s provision of and the Debtors’ access to Overdraft and related services in China has been terminated prior to the Petition Date, and (iii) the provision of Mizuho of the services described in paragraphs (c) through (e) below shall be as provided therein.
- b. Mizuho, in its sole discretion, is authorized, but not directed, to (i) terminate the creation of e-notes representing supplier invoices pursuant to the e-Noteless services performed by Mizuho under the Mizuho Cash Management System (the “Mizuho e-Noteless Services”) no later than five (5) business days following the Petition Date (which five (5) business day period may be extended in the sole discretion of Mizuho) and (ii) terminate Mizuho’s purchase of e-notes pursuant to the Mizuho e-Noteless Services upon the Petition Date. The Debtors shall use their best efforts during the five (5) business day period described in clause (i) to negotiate with their suppliers to establish a payment method as an alternative to the Mizuho e-Noteless Services.
- c. With respect to any bank guarantee issued by Mizuho, including, without limitation, any guarantees (i) that support the Debtors’ payment obligations for services such as utilities and (ii) in connection with the Mizuho Third-Party Factoring Guarantee (collectively, the “Mizuho Bank”

³ Notwithstanding anything to the contrary in this paragraph 5, nothing in this Interim Order or any other order entered by the Court substantially contemporaneously herewith shall limit Mizuho’s rights to terminate any portion of the Modified Mizuho Cash Management System under applicable law or pursuant to the terms of the applicable agreement governing such portion or service of the Modified Mizuho Cash Management System.

Guarantees”), any claims of Mizuho as of the Petition Date or in respect of any post-petition amounts paid by or owed to Mizuho, in each case, in connection with any such Mizuho Bank Guarantee (including, for the avoidance of doubt, any claims on account of amounts drawn on letters of credit issued in connection with any such Mizuho Bank Guarantee) are hereby accorded administrative expense status under section 503(b) of the Bankruptcy Code.

- d. Mizuho, in its sole discretion, will continue to maintain those portions of the Mizuho Cash Management System related to factoring (including “reverse factoring” with any OEM Party (as defined in that certain Restructuring Support Agreement, effective as of June 11 2025, by and among the Company Parties and the Consenting Stakeholders) provided by Mizuho to, or for the benefit of, the Debtors (collectively, the “Mizuho Factoring Arrangements”)); *provided* that Mizuho’s continued participation in the Mizuho Factoring Arrangements shall in all cases be uncommitted and subject to Mizuho’s discretion to terminate or amend such participation at any time.

6. The Debtor Cash Management Banks are authorized, but not directed, to continue to maintain, service, and administer the Debtor Bank Accounts as accounts of the Debtors as debtors in possession, without interruption and in the ordinary course of business consistent with past practice, and to receive, process, honor, and pay, solely to the extent of available funds, any and all checks, drafts, wires, credit card payments, and ACH transfers issued and drawn on the Debtor Bank Accounts after the Petition Date by the holders or makers thereof, as the case may be, and all such banks and financial institutions are authorized, but not directed, to rely on the Debtors’ designation of any particular check or electronic payment request as approved by this Interim Order; *provided* that, notwithstanding anything to the contrary in this Interim Order, in no event shall any of the Cash Management Banks be required to pay any check, wire, or other debt against any of the Bank Accounts that is drawn against uncollected funds or otherwise where insufficient funds are available in the Debtors’ applicable Bank Accounts.

7. The Debtor Cash Management Banks are authorized, but not directed, to debit the Debtor Bank Accounts, in the ordinary course of business, consistent with past practice, without

the need for further order of this Court, for: (a) all checks drawn on the Debtor Bank Accounts that are cashed at such Debtor Cash Management Bank's counters or exchanged for cashier's checks by the payees thereof prior to the Petition Date; (b) all checks, automated clearing house entries, and other items deposited or credited to one of the Debtor Bank Accounts with such Debtor Cash Management Bank prior to the Petition Date that have been dishonored, reversed, or returned unpaid for any reason, together with any fees and costs in connection therewith, to the same extent the Debtors were responsible for such items prior to the Petition Date; (c) all undisputed prepetition amounts outstanding as of the date hereof, if any, owed to any Debtor Cash Management Bank as service charges for the maintenance of the Cash Management System; and (d) the purpose of satisfying any payments in connection with the Cash Management System, including with respect to "netting" or setoffs.

8. To the extent any of the Debtor Bank Accounts are not in compliance with section 345(b) of the Bankruptcy Code or any of the U.S. Trustee's requirements or guidelines, the Debtors shall have until a date that is forty-five days from the date of this Interim Order, without prejudice to seeking additional extensions, to come into compliance with section 345(b) of the Bankruptcy Code and any of the U.S. Trustee's requirements or guidelines. The Debtors may obtain a further extension of the forty-five-day period referenced above by written stipulation with the U.S. Trustee and filing such stipulation on the Court's docket without the need for further Court order.

9. Subject to the terms hereof, the Debtors are authorized, but not directed, in the ordinary course of business consistent with past practice, to open any new bank account or close any existing Debtor Bank Account, and enter into any ancillary agreements, including deposit account control agreements, related to the foregoing, as they may deem necessary and appropriate in their sole discretion; *provided* that the Debtors shall give notice within seven days to the

U.S. Trustee, counsel to any statutory committee appointed in these chapter 11 cases, counsel to the Ad Hoc Group of Senior Lenders, and counsel to Mizuho of the opening of any new bank account or the closing of any Debtor Bank Account; *provided, further*, that for any new bank accounts the Debtors open in the United States, the Debtors shall only open such bank accounts in banks which that have executed a Uniform Depository Agreement with the U.S. Trustee, or at such banks that are immediately willing to execute such agreement. The relief granted in this Interim Order is extended to any new bank account opened by the Debtors in the ordinary course of business after the date hereof, which account shall be deemed a Debtor Bank Account and to the bank at which such account is opened, which bank shall be deemed a Debtor Cash Management Bank, in each case, pursuant to this Interim Order.

10. As soon as possible after entry of this Interim Order, the Debtors shall contact each Debtor Cash Management Bank that is a party to a Uniform Depository Agreement with the U.S. Trustee and: (a) provide such Debtor Cash Management Bank with the Debtors' employer identification number and lead case number for these chapter 11 cases; and (b) identify each of their bank accounts as being held by a debtor in possession and provide the corresponding bankruptcy case number.

11. The Debtors shall serve a copy of this Interim Order on the Debtor Cash Management Banks as soon as possible after entry of this Interim Order, and upon any bank at which the Debtors open a new bank account immediately upon the opening of the new account.

12. None of the Debtor Cash Management Banks that maintains any of the Debtor Bank Accounts shall honor or pay any bank payments drawn on the listed Debtor Bank Accounts or otherwise issued before the Petition Date for which the Debtors specifically issue timely stop payment orders in accordance with the Account Documents (as defined below); *provided* that no

Cash Management Bank shall be deemed to be nor shall be liable to the Debtors, their estates, or any other party on account of such prepetition check or other item being honored postpetition, or otherwise deemed to be in violation of this Interim Order.

13. Notwithstanding anything to the contrary in this Interim Order and subject to section 553 of the Bankruptcy Code, any existing deposit agreements, account terms, cash management agreements, and treasury services agreements (collectively, the “Account Documents”) governing the Bank Accounts between or among the Debtors, the Cash Management Banks, and other parties shall continue to govern the postpetition cash management relationship between the Debtors and the Cash Management Banks, and all of the provisions of such agreements, including, without limitation, any fee provisions, rights (including discretionary rights), benefits, offset rights (including, without limitation, making deductions and setoffs for any applicable fees or charges related to such services), and remedies afforded under such Account Documents, shall remain in full force and effect unless otherwise ordered by the Court. The Debtors and the Cash Management Banks may, without further order of this Court, agree to and implement changes to the Cash Management System and cash management procedures in the ordinary course of business, pursuant to the terms of those existing deposit agreements, including, without limitation, the opening and closing of bank accounts or related cash pooling arrangements. For the avoidance of doubt, the legal rights and remedies afforded to the Cash Management Banks under the Account Documents (including, for the avoidance of doubt, any rights the Cash Management Banks have to use funds from the Bank Accounts to remedy any overdraft of another Bank Account or other cash management obligations, whether prepetition or postpetition, to the extent permitted under the applicable Account Document) shall be preserved, and any other legal

rights and remedies afforded to the Cash Management Banks under applicable law shall be preserved.

14. The Debtor Cash Management Banks are authorized, without further order of this Court, to charge back to the appropriate accounts of the Debtors any amounts resulting from returned checks or other returned items, including returned items that result from ACH transactions, wire transfers, or other electronic transfers of any kind, regardless of whether such returned items were deposited or transferred prepetition or postpetition and regardless of whether the returned items relate to prepetition or postpetition items or transfers.

15. Subject to the terms set forth herein, any bank, including the Debtor Cash Management Banks, may rely upon the representations of the Debtors, without any duty to inquire otherwise, with respect to whether any check, draft, wire, or other transfer drawn or issued by the Debtors prior to the Petition Date should be honored pursuant to any order of this Court, and no bank that honors a prepetition check or other item drawn on any account that is the subject of the Interim Order (a) at the direction of the Debtors, (b) in good-faith belief that this Court has authorized such prepetition check or item to be honored, or (c) as a result of a mistake made despite implementation of reasonable customary handling procedures, shall be deemed to be nor shall be liable to the Debtors, their estates, or any other party on account of such prepetition check or other item being honored postpetition, or otherwise deemed to be in a violation of this Interim Order.

16. Any banks, including the Debtor Cash Management Banks, without any duty to inquire otherwise, are further authorized, but not directed, to honor the Debtors' directions with respect to the opening and closing of any Debtor Bank Account and accept and hold, or invest, the Debtors' funds in accordance with the Debtors' instructions; *provided* that the Debtor Cash

Management Banks shall not have any liability to any party for relying on such representations by the Debtors.

17. Any requirement to establish separate accounts for cash collateral and/or tax payments is hereby waived; *provided* that, for the avoidance of doubt, any requirement under the prepetition Account Documents that the Debtors establish and/or maintain any such separate accounts shall continue in full force and effect following the Petition Date; *provided, further*, that the Debtors are authorized to continue to maintain the Collateral Account at Mizuho for purposes of cash collateralizing the Debtors' prepetition and postpetition obligations to Mizuho under the applicable Account Document(s), and all cash from time to time on deposit in the Collateral Account at Mizuho shall remain subject to an exclusive first priority lien in favor of Mizuho.

18. The Debtors are authorized, but not directed, to continue engaging in Intercompany Transactions, including entering new Intercompany Loans, in connection with the Cash Management System in the ordinary course of business, consistent with past practice. The Debtors shall maintain accurate and detailed records of all Intercompany Transactions and the payment of Intercompany Claims so that all transactions, including Intercompany Transactions and the payment of Intercompany Claims, may be readily traced, ascertained, distinguished, and recorded properly on applicable intercompany accounts (if any) and distinguished between prepetition and postpetition transactions for the purposes of determining administrative expense status, which records shall be provided to the advisors for the Ad Hoc Group of Senior Lenders upon reasonable request. Further, the Debtors shall maintain a report setting forth all Intercompany Transactions that constitute cash payments, both between Debtors and between Debtors and non-Debtor affiliates, and shall provide a copy of such report on a weekly basis to the U.S. Trustee, counsel for any statutory committee appointed in these chapter 11 cases, and the

advisors to the Ad Hoc Group of Senior Lenders beginning with the week following the entry of this Interim Order. All postpetition payments from a Debtor to another Debtor or non-Debtor affiliate under any postpetition Intercompany Transactions authorized hereunder that result in an Intercompany Claim are hereby accorded administrative expense status under section 503(b) of the Bankruptcy Code; *provided* that nothing herein shall limit or be construed to limit the Debtors' ability to reconcile amounts owed between and among any Debtors, including netting and setting off obligations arising from Intercompany Transactions, whether arising prepetition or postpetition, in the ordinary course of business, as determined by the applicable Debtors. For the avoidance of doubt, and notwithstanding anything to the contrary herein, any and all Intercompany Transactions shall be undertaken in accordance with the Account Documents, to the extent applicable, and in accordance with past practice in the ordinary course of business.

19. The Debtors are authorized, but not directed, to continue using the Credit Cards and the Corporate Credit Card Program in the ordinary course of business and consistent with prepetition practices, including by paying prepetition and postpetition obligations outstanding with respect thereto, subject to the limitations of this Interim Order and any other applicable interim and/or final orders of this Court; *provided* that payments on account of prepetition obligations related to the Credit Cards and the Corporate Credit Card Program shall not exceed \$1.4 million on an interim basis. The Debtors are further authorized to issue Credit Cards pursuant to the Corporate Credit Card Program, pay any amounts due and owing thereunder in the ordinary course of business on a postpetition basis as described in the Motion, and continue to use the Credit Cards and the Corporate Credit Card Program subject to the terms of any applicable debtor-in-possession financing orders and related loan documents pursuant to which the obligations in respect of the Credit Cards and the Corporate Credit Card Program are included as obligations thereunder. Any

Debtor Cash Management Bank may rely on the representations of the Debtors, without any duty to inquire otherwise, with respect to its use of the Credit Cards and the Corporate Credit Card Program, and such Debtor Cash Management Bank shall not have any liability to any party for relying on such representations by a Debtor.

20. Nothing contained in the Motion or this Interim Order shall be construed to (a) create or perfect, in favor of any person or entity, any interest in cash of a Debtor that did not exist as of the Petition Date or (b) alter or impair the validity, priority, enforceability, or perfection of any security interest or lien or setoff right, in favor of any person or entity, that existed as of the Petition Date.

21. Except as otherwise provided herein, nothing contained in this Interim Order shall permit the Debtor Cash Management Banks to terminate any cash management services without thirty-days prior written notice (or such other period as may be specified in any agreement between the Debtors and such Debtor Cash Management Bank) to the Debtors.

22. The Debtors shall maintain a matrix of all payments in excess of \$500,000 made pursuant to this Interim Order, other than payments on account of Intercompany Transactions, including the following information: (a) the name of the payee; (b) the nature of the payment; (c) the amount of the payment; (d) the category or type of payment; (e) the Debtor or Debtors that made the payment; and (f) the payment date. The Debtors shall provide a copy of such matrix to the U.S. Trustee, counsel to any statutory committee appointed in these chapter 11 cases, and the advisors to Ad Hoc Group of Senior Lenders by the last day of each month beginning with the month that this Interim Order is entered.

23. Nothing contained in the Motion or this Interim Order, and no action taken pursuant to the relief requested or granted (including any payment made in accordance with this Interim

Order), is intended as or shall be construed or deemed to be: (a) an admission as to the amount, validity, or priority of, or basis for, any claim against the Debtors under the Bankruptcy Code or other applicable nonbankruptcy law; (b) a waiver of the Debtors' or any other party in interest's right to dispute any claim on any grounds; (c) a promise or requirement to pay any particular claim; (d) an implication, admission, or finding that any particular claim is an administrative expense claim, other priority claim, or otherwise of a type specified or defined in the Motion or this Interim Order; (e) a request or authorization to assume, adopt, or reject any agreement, contract, or lease pursuant to section 365 of the Bankruptcy Code; (f) an admission as to the validity, priority, enforceability, or perfection of any lien on, security interest in, or other encumbrance on property of the Debtors' estates; or (g) a waiver or limitation of any claims, causes of action, or other rights of the Debtors or any other party in interest against any person or entity under the Bankruptcy Code or any other applicable law.

24. The Debtors are authorized to issue postpetition checks, or to effect postpetition fund transfer requests, in replacement of any checks or fund transfer requests that are dishonored as a consequence of these chapter 11 cases with respect to prepetition amounts owed in connection with the relief granted herein.

25. Nothing in this Interim Order authorizes the Debtors to accelerate any payments not otherwise due prior to the date of the Final Hearing.

26. The contents of the Motion satisfy the requirements of Bankruptcy Rule 6003(b).

27. Notice of the Motion as provided therein shall be deemed good and sufficient notice of such Motion, and the requirements of Bankruptcy Rule 6004(a) and the Local Rules are satisfied by such notice.

28. Notwithstanding Bankruptcy Rule 6004(h), the terms and conditions of this Interim Order are immediately effective and enforceable upon its entry.

29. The Debtors are authorized to take all actions necessary to effectuate the relief granted in this Interim Order in accordance with the Motion.

30. This Court retains jurisdiction with respect to all matters arising from or related to the implementation, interpretation, and enforcement of this Interim Order.

Exhibit 1

Cash Management System Schematic

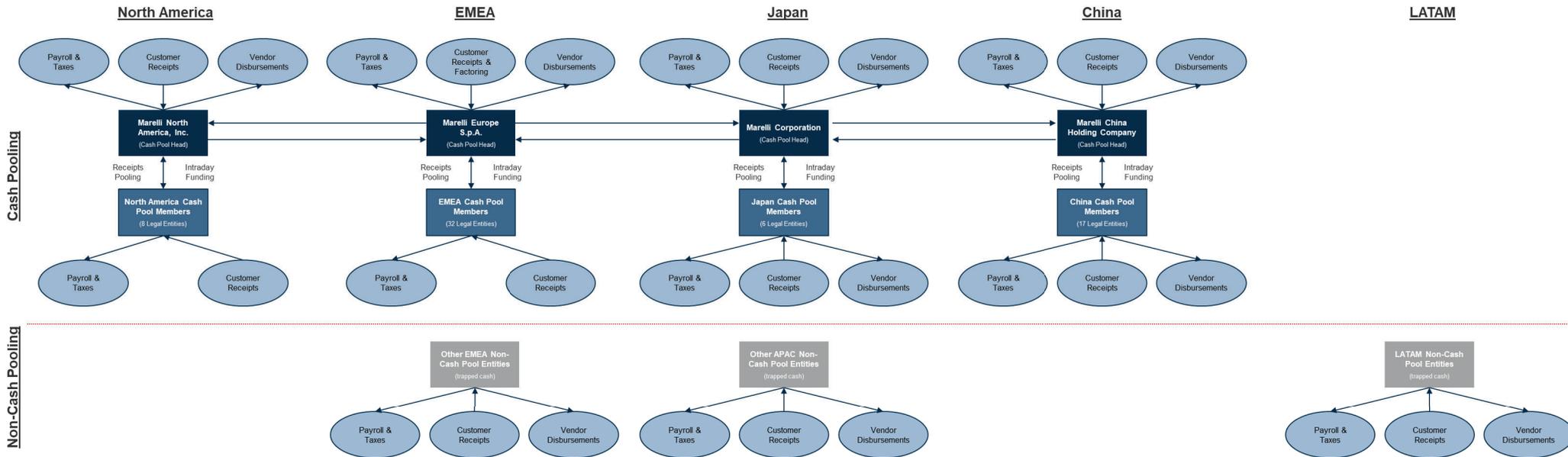


Exhibit 2

Bank Accounts

Legal Entity	Financial Institution	Bank Account Number	Account Type
Automotive Lighting UK Limited	Citi	GB59CITI18500819142975	Cash Pooling - Operating
Automotive Lighting UK Limited	Citi	GB37CITI18500819142983	Cash Pooling - Operating
Automotive Lighting UK Limited	Citizens	6323310698	Operating
Calsonic Kansei (Shanghai) Corporation	Mizuho	H10-772-120085	Cash Pooling - Operating
Calsonic Kansei (Shanghai) Corporation	Mizuho	H10-772-201001	Cash Pooling - Operating
Calsonic Kansei (Shanghai) Corporation	Mizuho	H10-772-143208	Cash Pooling - Operating
Calsonic Kansei (Shanghai) Corporation	Mizuho	F15-786-044043	Operating
Calsonic Kansei (Shanghai) Corporation	Industrial and Commercial Bank of China	1001281219007033078	Operating - Tax
Calsonic Kansei (Shanghai) Corporation	Citizens	6323311082	Operating
CK Trading de Mexico, S. de R.L. de C.V.	BBVA	0171344382	Operating
CK Trading de Mexico, S. de R.L. de C.V.	BBVA	0171346288	Operating
CK Trading de Mexico, S. de R.L. de C.V.	JPM	0010012765	Operating
CK Trading de Mexico, S. de R.L. de C.V.	JPM	0077646132	Operating
CK Trading de Mexico, S. de R.L. de C.V.	JPM	000000658790701	Cash Pooling - Operating
CK Trading de Mexico, S. de R.L. de C.V.	BBVA	2035916887	Deposit
CK Trading de Mexico, S. de R.L. de C.V.	Flagstar Bank	1505762602	Operating
Magneti Marelli Argentina S.A.	Santander	00720476005000100168	Operating
Magneti Marelli Argentina S.A.	Citizens	6323310922	Operating
Magneti Marelli Argentina S.A.	Santander	476-011239/4	Operating
Magneti Marelli Conjuntos de Escape S.A.	Santander	00720476005000100090	Operating+Deposit
Magneti Marelli Conjuntos de Escape S.A.	Citizens	6323310892	Operating
Magneti Marelli Conjuntos de Escape S.A.	Santander	476-011241/7	Operating
Magneti Marelli do Brasil Industria e Comercio Ltda	Santander	13000650-5	Operating
Magneti Marelli do Brasil Industria e Comercio Ltda	Citizens	6323310876	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Magneti Marelli Repuestos S.A.	Santander	00720476005000100052	Operating+Deposit
Magneti Marelli Repuestos S.A.	Citizens	6323311473	Operating
Magneti Marelli Repuestos S.A.	Santander	476-011448/2	Operating
Marelli (China) Co., Ltd	Mizuho	H10-772-127706	Cash Pooling - Operating
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	1001279909016265055	Operating - Tax
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	1001279909188012092	Operating
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	1001279909148012013	Operating
Marelli (China) Co., Ltd	Citizens	6323311406	Operating
Marelli (Guangzhou) Corporation	Bank of China	640575021161	Operating
Marelli (Guangzhou) Corporation	Bank of China	248179754518	Operating
Marelli (Guangzhou) Corporation	Bank of China	301282039543	Operating
Marelli (Guangzhou) Corporation	Mizuho	H10-772-122553	Cash Pooling - Operating
Marelli (Guangzhou) Corporation	Mizuho	H10-772-152972	Cash Pooling - Operating
Marelli (Guangzhou) Corporation	Mizuho	H10-772-124432	Cash Pooling - Operating
Marelli (Guangzhou) Corporation	Mizuho	H10-712-107074	Operating
Marelli (Guangzhou) Corporation	Mizuho	F15-712-112812	Operating
Marelli (Guangzhou) Corporation	Mizuho	F15-712-013539	Operating
Marelli (Guangzhou) Corporation	Citizens	6323311163	Operating
Marelli (Thailand) Co., Ltd	Mizuho	F15-764-922306	Operating
Marelli (Thailand) Co., Ltd	Mizuho	H10-764-004763	Operating
Marelli (Thailand) Co., Ltd	Mizuho	H15-764-154814	Operating
Marelli (Thailand) Co., Ltd	Mizuho	F15-764-911193	Operating
Marelli (Thailand) Co., Ltd	MUFG Bank	3631THBSVA2108606226	Operating
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	9633000106	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	9632164046	Operating
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	9632014819	Operating
Marelli (Thailand) Co., Ltd	Citizens	6323311341	Operating
Marelli (Xiang Yang) Corporation	Bank of China	562558424076	Operating
Marelli (Xiang Yang) Corporation	Mizuho	H10-772-112273	Cash Pooling - Operating
Marelli (Xiang Yang) Corporation	Citizens	6323311171	Operating
Marelli Aftermarket Germany GmbH	Citi	DE05502109000218100007	Cash Pooling - Operating
Marelli Aftermarket Germany GmbH	Citizens	6323311503	Operating
Marelli Aftermarket Italy S.p.A.	Citi	IT93I0356601600000127850011	Cash Pooling - Operating
Marelli Aftermarket Italy S.p.A.	Citi	IT02W035660160000012785003 8	Cash Pooling - Operating
Marelli Aftermarket Italy S.p.A.	Citi	IE86CITI99005134798346	Cash Pooling - Operating
Marelli Aftermarket Italy S.p.A.	Unicredit	IT90Y020080944000000374729 4	Operating - Tax
Marelli Aftermarket Italy S.p.A.	Citi	FR761168900700006601502187 2	Cash Pooling - Operating
Marelli Aftermarket Italy S.p.A.	Citizens	6323311465	Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	GB07CITI18500819103171	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	PL721030150800000008036260 22	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	GB54CITI18500819103198	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	PL191030150800000008036260 06	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	PL941030150800000008036260 14	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	PL271030133500000008036265 00	Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	GB70CITI18500819103201	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	PL211030150800000008036260 67	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citizens	6323310914	Operating
Marelli Aftermarket Spain S.L.U	Citi	IE56CITI99005142715638	Cash Pooling - Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Aftermarket Spain S.L.U	Citi	IE59CITI99005142715778	Cash Pooling - Operating
Marelli Aftermarket Spain S.L.U	Bankinter	01289451330100009057	Operating
Marelli Aftermarket Spain S.L.U	Citizens	6323311244	Operating
Marelli Aftersales Co., Ltd.	Mizuho	20001516094	Cash Pooling - Operating
Marelli Aftersales Co., Ltd.	Citizens	6323310752	Operating
Marelli Argentan France SAS	Citi	FR761168900700006588390047 3	Cash Pooling - Operating
Marelli Argentan France SAS	Citi	IT61Y035660160000012822101 8	Cash Pooling - Tax
Marelli Argentan France SAS	Citi	FR761168900700006588390124 9	Cash Pooling - Operating
Marelli Argentan France SAS	Citi	IE33CITI99005134800367	Cash Pooling - Operating
Marelli Argentan France SAS	Citizens	6323311252	Operating
Marelli Automotive Chassis System (Guangzhou) Co.,Ltd.	Bank of China	637974237399	Operating
Marelli Automotive Chassis System (Guangzhou) Co.,Ltd.	Bank of China	721174846614	Operating
Marelli Automotive Chassis System (Guangzhou) Co.,Ltd.	Mizuho	H10-772-127707	Cash Pooling - Operating
Marelli Automotive Chassis System (Guangzhou) Co.,Ltd.	Citizens	6323311260	Operating
Marelli Automotive Components (Guangzhou) Corporation	Bank of China	554781061875	Operating
Marelli Automotive Components (Guangzhou) Corporation	Bank of China	657475022959	Operating
Marelli Automotive Components (Guangzhou) Corporation	Mizuho	H10-772-150962	Cash Pooling - Operating
Marelli Automotive Components (Guangzhou) Corporation	Mizuho	H10-772-124563	Cash Pooling - Operating
Marelli Automotive Components (Guangzhou) Corporation	Mizuho	H10-712-107082	Operating
Marelli Automotive Components (Guangzhou) Corporation	Mizuho	F15-712-112820	Operating
Marelli Automotive Components (Guangzhou) Corporation	Mizuho	F15-712-013547	Operating
Marelli Automotive Components (Guangzhou) Corporation	Citizens	6323311104	Operating
Marelli Automotive Components (WUHU) Co Ltd	Bank of Communications	342006002018170241716	Operating - Tax
Marelli Automotive Components (WUHU) Co Ltd	Bank of Communications	342006105386100000396	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Automotive Components (WUHU) Co Ltd	Bank of Communications	342006105276100000242	Operating
Marelli Automotive Components (WUHU) Co Ltd	Bank of Communications	342006105146100002625	Operating
Marelli Automotive Components (WUHU) Co Ltd	Bank of China	181263249761	Operating - Tax
Marelli Automotive Components (WUHU) Co Ltd	Bank of China	176763241140	Operating
Marelli Automotive Components (WUHU) Co Ltd	Bank of China	175263252157	Operating
Marelli Automotive Components (WUHU) Co Ltd	Bank of China	184263254779	Operating
Marelli Automotive Components (WUHU) Co Ltd	Mizuho	H10-772-127715	Cash Pooling - Operating
Marelli Automotive Components (WUHU) Co Ltd	Mizuho	H10-772-127947	Cash Pooling - Operating
Marelli Automotive Components (WUHU) Co Ltd	Industrial and Commercial Bank of China	1001279909024232971	Operating - Tax
Marelli Automotive Components (WUHU) Co Ltd	Industrial and Commercial Bank of China	1001293529309583375	Operating
Marelli Automotive Components (WUHU) Co Ltd	Industrial and Commercial Bank of China	1307018809200029550	Operating - Tax
Marelli Automotive Components (WUHU) Co Ltd	Citizens	6323311090	Operating
Marelli Automotive Components (Wuxi) Corporation	Bank of China	539176373966	Operating - Tax
Marelli Automotive Components (Wuxi) Corporation	Mizuho	H10-772-153180	Cash Pooling - Operating
Marelli Automotive Components (Wuxi) Corporation	Mizuho	F15-794-700160	Operating
Marelli Automotive Components (Wuxi) Corporation	Mizuho	F15-794-100085	Operating
Marelli Automotive Components (Wuxi) Corporation	Mizuho	F15-794-000120	Operating
Marelli Automotive Components (Wuxi) Corporation	Citizens	6323311120	Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Bank of China	457281185468	Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Bank of China	444282239044	Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Bank of China	450782236346	Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Mizuho	H10-772-127752	Cash Pooling - Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Industrial and Commercial Bank of China	3602177919100099996	Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	China Merchants Bank	121948125910001	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Citizens	6323311376	Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Bank of China	636674444064	Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Bank of China	687359354779	Operating - Tax
Marelli Automotive Lighting (Foshan) Co. Ltd	Bank of China	663974743730	Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Bank of China	726374741255	Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Bank of China	675674744282	Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Mizuho	H10-772-127749	Cash Pooling - Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Citizens	6323311392	Operating
Marelli Automotive Lighting France SAS	Citi	FR7611689007000065883700168	Cash Pooling - Operating
Marelli Automotive Lighting France SAS	Citi	FR7611689007000065883702884	Cash Pooling - Operating
Marelli Automotive Lighting France SAS	Citizens	6323310957	Operating
Marelli Automotive Lighting Italy S.p.A.	Citi	IT84F0356601600000127848017	Cash Pooling - Operating
Marelli Automotive Lighting Italy S.p.A.	Citi	IT74I0356601600000127848025	Cash Pooling - Operating
Marelli Automotive Lighting Italy S.p.A.	Citi	IE40CITI99005134797331	Cash Pooling - Operating
Marelli Automotive Lighting Italy S.p.A.	Unicredit	IT97R0200809440000105453007	Operating - Tax
Marelli Automotive Lighting Italy S.p.A.	Citizens	6323310973	Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citi	CZ9426000000002552100105	Cash Pooling - Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citi	CZ2426000000002552100201	Cash Pooling - Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citi	CZ4526000000002552100308	Cash Pooling - Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citi	IT42Z0356601600000128222014	Cash Pooling - Tax
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citi	IE85CITI99005134801371	Cash Pooling - Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Československá obchodní banka	03001730400903632463	Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Československá obchodní banka	03000080100903632463	Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citizens	6323311279	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	JPM	0077645122	Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	JPM	000000192859434	Cash Pooling - Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	BBVA	119201688	Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	BBVA	11901610	Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	Banco Nacional de México	7518924247	Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	Banco Nacional de México	7522564392	Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	Flagstar Bank	1505762572	Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	BBVA	0117140630	Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	JPM	0041460633	Cash Pooling - Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	JPM	0077645119	Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	JPM	000000192859400	Cash Pooling - Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	BBVA	136480713	Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	Flagstar Bank	1505762556	Operating
Marelli Automotive Lighting USA LLC	JPM	0010008115	Cash Pooling - Operating
Marelli Automotive Lighting USA LLC	JPM	000000352817859	Cash Pooling - Operating
Marelli Automotive Lighting USA LLC	JPM	000000352817867	Cash Pooling - Operating
Marelli Automotive Lighting USA LLC	JPM	000000192858626	Cash Pooling - Operating
Marelli Automotive Systems Europe plc.	Citi	FR761168900700006597468160 9	Cash Pooling - Operating
Marelli Automotive Systems Europe plc.	Citi	GB77CITI18500814277228	Cash Pooling - Operating
Marelli Automotive Systems Europe plc.	Mizuho	F10-741-806424	Operating
Marelli Automotive Systems Europe plc.	Mizuho	H10-741-089959	Operating
Marelli Automotive Systems Europe plc.	Citizens	6323310701	Operating
Marelli Automotive Systems UK Limited	Citi	IE46CITI99005135468463	Cash Pooling - Operating
Marelli Automotive Systems UK Limited	Citi	GB55CITI18500814277236	Cash Pooling - Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Automotive Systems UK Limited	Citi	IE24CITI99005135468471	Cash Pooling - Operating
Marelli Automotive Systems UK Limited	Citi	IE71CITI99005135468498	Cash Pooling - Operating
Marelli Automotive Systems UK Limited	Mizuho	F10-741-806416	Operating
Marelli Automotive Systems UK Limited	Mizuho	F10-741-806432	Operating
Marelli Automotive Systems UK Limited	Mizuho	H10-741-089941	Operating
Marelli Automotive Systems UK Limited	Mizuho	H10-741-089967	Operating
Marelli Automotive Systems UK Limited	Citizens	6323310744	Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL671030150800000005046300 14	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL721030150800000005046300 21	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	IT75V035660160000012813101 9	Cash Pooling - Tax
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	GB76CITI18500819103287	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL191030150800000005046300 05	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL621030150800000005046300 07	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL941030150800000005046300 13	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL751030150800000005046300 64	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL971030133500000005046305 00	Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	GB54CITI18500819103295	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL401030150800000005046300 15	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL131030150800000005046300 16	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	GB64CITI18500819103309	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citizens	6323311023	Operating
Marelli Business Service (Dalian) Co., Ltd	Bank of China	306481435024	Operating - Tax
Marelli Business Service (Dalian) Co., Ltd	Mizuho	H10-772-127776	Cash Pooling - Operating
Marelli Business Service (Dalian) Co., Ltd	Mizuho	F15-786-038055	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Business Service (Dalian) Co., Ltd	Citizens	6323311384	Operating
Marelli Business Service Corp.	Mizuho	20000087567	Cash Pooling - Operating
Marelli Business Service Corp.	Citizens	6323310760	Operating
Marelli Cabin Comfort Mexicana, S.A. de C.V.	Flagstar Bank	1505762580	Operating
Marelli Cabin Comfort Trading de Mexico, S. de	Flagstar Bank	1505762599	Operating
Marelli China Holding Company	Bank of China	457259223990	Operating
Marelli China Holding Company	Mizuho	H10-772-150881	Cash Pooling - Header
Marelli China Holding Company	Mizuho	H10-772-201011	Cash Pooling - Operating
Marelli China Holding Company	Mizuho	H10-772-153512	Cash Pooling - Operating
Marelli China Holding Company	Mizuho	F15-786-107126	Operating
Marelli China Holding Company	Mizuho	F15-786-076391	Operating
Marelli China Holding Company	Mizuho	F15-786-048178	Operating
Marelli China Holding Company	Industrial and Commercial Bank of China	1001281219007032974	Operating - Tax
Marelli China Holding Company	Citizens	6323311368	Operating
Marelli Cluj Romania S.R.L.	Citi	724317022	Cash Pooling - Operating
Marelli Cluj Romania S.R.L.	Citi	724317006	Cash Pooling - Operating
Marelli Cluj Romania S.R.L.	Citi	724317014	Cash Pooling - Operating
Marelli Cluj Romania S.R.L.	Citizens	6323311295	Operating
Marelli Cofap do Brasil Ltda	Banco do Brasil	BR210012659000000006750410 1	Operating
Marelli Cofap do Brasil Ltda	Bradesco	089500000709000000774448	Operating
Marelli Cofap do Brasil Ltda	Citi	IE81CITI99005143535420	Operating
Marelli Cofap do Brasil Ltda	Citi	IE53CITI99005143535439	Operating
Marelli Cofap do Brasil Ltda	Santander	13000558-0	Operating
Marelli Cofap do Brasil Ltda	Banco do Brasil	BR550012659000000005605710 1	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Cofap do Brasil Ltda	Santander	13006845-5	Operating
Marelli Cofap do Brasil Ltda	Santander	13005731-2	Operating
Marelli Cofap do Brasil Ltda	Santander	13012005-6	Operating
Marelli Cofap do Brasil Ltda	Citizens	6323310965	Operating
Marelli Corporation	Citi	IE84CITI99005142353906	Cash Pooling - Operating
Marelli Corporation	Citi	GB89CITI18500814642120	Cash Pooling - Operating
Marelli Corporation	Citi	IE62CITI99005142353914	Cash Pooling - Operating
Marelli Corporation	Citi	IE97CITI99005142352896	Cash Pooling - Operating
Marelli Corporation	Citi	IE40CITI99005142353922	Cash Pooling - Operating
Marelli Corporation	Mizuho	0100021CNY0005657	Operating
Marelli Corporation	Mizuho	0100022CNY2026639	Cash Pooling - Operating
Marelli Corporation	Mizuho	0100021EUR5900626	Operating
Marelli Corporation	Mizuho	F10-741-806440	Operating
Marelli Corporation	Mizuho	0100021GBP5901916	Operating
Marelli Corporation	Mizuho	H10-741-089991	Operating
Marelli Corporation	Mizuho	10008162789	Operating
Marelli Corporation	Mizuho	20000097524	Cash Pooling - Header
Marelli Corporation	Mizuho	0100021USD5901878	Operating
Marelli Corporation	Mizuho	H10-740-036168	Operating
Marelli Corporation	MUFG Bank	0010013414190000	Operating
Marelli Corporation	Resona Bank	10000538121	Operating
Marelli Corporation	Sumitomo Mitsui Banking Corporation	1762610	Operating
Marelli Corporation	Citizens	6323310779	Operating
Marelli do Brasil Industria e Comercio Ltda	Citi	IE35CITI99005142846481	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli do Brasil Industria e Comercio Ltda	Citi	IE23CITI99005142846503	Operating
Marelli do Brasil Industria e Comercio Ltda	Citi	IE98CITI99005142846511	Operating
Marelli do Brasil Industria e Comercio Ltda	Santander	13023748-4	Operating
Marelli do Brasil Industria e Comercio Ltda	Citizens	6323310981	Operating
Marelli eAxe Torino S.r.l.	Unicredit	IT35D0200809440000106425831	Operating
Marelli eAxe Torino S.r.l.	Unicredit	IT17I0200809440000106425836	Operating
Marelli eAxe Torino S.r.l.	Citizens	6323310841	Operating
Marelli Engineering (Shanghai) Co., Limited	Mizuho	H10-772-158693	Cash Pooling - Operating
Marelli Engineering (Shanghai) Co., Limited	Mizuho	F15-786-121895	Operating
Marelli Engineering (Shanghai) Co., Limited	Citizens	6323311422	Operating
Marelli EPT Strasbourg (France) S.a.S.	Unicredit	IT38P0200809440000106425865	Operating
Marelli EPT Strasbourg (France) S.a.S.	Unicredit	IT91P0200809440000106425881	Operating
Marelli EPT Strasbourg (France) S.a.S.	Crédit Industriel et Commercial	20833601	Operating
Marelli EPT Strasbourg (France) S.a.S.	Citizens	6323311414	Operating
Marelli España S.A.	Citi	ES8314740000160015902043	Cash Pooling - Operating
Marelli España S.A.	Citi	ES1214740000110015045019	Cash Pooling - Operating
Marelli España S.A.	Bankinter	01289451360100009085	Operating
Marelli España S.A.	Bankinter	00301518070002924271	Operating
Marelli España S.A.	Citizens	6323311309	Operating
Marelli Europe S.p.A.	Citi	GB06CITI18500819142959	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE96CITI99005139137461	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB44CITI18500810365424	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	IE95CITI99005139135442	Operating
Marelli Europe S.p.A.	Citi	GB81CITI18500819142967	Cash Pooling - Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Europe S.p.A.	Citi	IE46CITI99005139137488	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB24CITI18500819151850	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IT08K035660160000012784702 9	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IT83K035660160000012784703 7	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IT61K035660160000012784704 5	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE24CITI99005139137496	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB56CITI18500819142932	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB25CITI18500819142908	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE12CITI99005139137518	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB37CITI18500811801635	Operating
Marelli Europe S.p.A.	Citi	GB78CITI18500819142924	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	IE87CITI99005139137526	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	GB03CITI18500819142916	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE65CITI99005139137534	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	IE44CITI99005139136457	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB22CITI18500811387618	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE89CITI99005139138557	Operating
Marelli Europe S.p.A.	Citi	GB37CITI18500819142886	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	IE43CITI99005139134438	Operating
Marelli Europe S.p.A.	Citi	GB34CITI18500819142940	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE43CITI99005139137542	Cash Pooling - Header
Marelli Europe S.p.A.	Mizuho	PAR-EUR4004420003	Operating
Marelli Europe S.p.A.	JPM	79619686	Cash Pooling - Header
Marelli Europe S.p.A.	JPM	79619689	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Europe S.p.A.	JPM	79619697	Cash Pooling - Header
Marelli Europe S.p.A.	Unicredit	IT02J0200809440000004529036	Operating - Tax
Marelli Europe S.p.A.	Banca Popolare di Sondrio	E0569601000000003393X09	Operating
Marelli Europe S.p.A.	Banca Popolare di Sondrio	00070584/76	Restricted
Marelli Europe S.p.A.	Banca Popolare di Sondrio	00032396/95	Restricted
Marelli Europe S.p.A.	Citizens	6323311007	Operating
Marelli France S.a.s.	Citi	FR761168900700006588380240 6	Cash Pooling - Operating
Marelli France S.a.s.	Citi	FR761168900700006588380327 9	Cash Pooling - Operating
Marelli France S.a.s.	Citi	IE34CITI99005134802386	Cash Pooling - Operating
Marelli France S.a.s.	Citi	FR761168900700006588380085 4	Cash Pooling - Operating
Marelli France S.a.s.	Societe Generale	FR763000303620000201232365 4	Operating
Marelli France S.a.s.	Citizens	6323311015	Operating
Marelli Fukushima Corporation	Mizuho	20001462377	Cash Pooling - Operating
Marelli Fukushima Corporation	Citizens	6323310787	Operating
Marelli Germany GmbH	Citi	GB87CITI18500819142762	Cash Pooling - Operating
Marelli Germany GmbH	Citi	GB65CITI18500819142770	Cash Pooling - Tax
Marelli Germany GmbH	Citi	IT66S0356601600000128220011	Cash Pooling - Tax
Marelli Germany GmbH	Citi	IE58CITI99005142370282	Cash Pooling - Operating
Marelli Germany GmbH	Citi	DE79502109000218101003	Cash Pooling - Operating
Marelli Germany GmbH	Citi	DE57502109000218101011	Cash Pooling - Operating
Marelli Germany GmbH	Citi	IE83CITI99005133483953	Cash Pooling - Operating
Marelli Germany GmbH	Citi	IT11G035660160000012822401 7	Cash Pooling - Tax
Marelli Germany GmbH	Citi	DE14502109000218098002	Cash Pooling - Operating
Marelli Germany GmbH	Citi	DE82502109000218099009	Cash Pooling - Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Germany GmbH	Citi	DE60502109000218099017	Cash Pooling - Operating
Marelli Germany GmbH	Citi	DE16502109000220009157	Cash Pooling - Operating
Marelli Germany GmbH	Citi	GB87CITI18500812446464	Cash Pooling - Operating
Marelli Germany GmbH	Citi	PL041030150800000008236560 00	Cash Pooling - Tax
Marelli Germany GmbH	Citi	GB51CITI18500810698105	Cash Pooling - Operating
Marelli Germany GmbH	Citi	DE48502109001218099005	Cash Pooling - Operating
Marelli Germany GmbH	Citi	IE41CITI99005134799350	Cash Pooling - Operating
Marelli Germany GmbH	Mizuho	746-EUR5978113000	Operating
Marelli Germany GmbH	Citi	IE41CITI99005143712292	Cash Pooling - Operating
Marelli Germany GmbH	Citizens	6323311449	Operating
Marelli Global Business Services America S de RL de CV.	BBVA	0114643992	Operating
Marelli Global Business Services America S de RL de CV.	JPM	0077646045	Operating
Marelli Global Business Services America S de RL de CV.	JPM	0077646046	Operating
Marelli Global Business Services America S de RL de CV.	Flagstar Bank	1505762564	Operating
Marelli Global Business Services Europe s.r.o.	Citi	SK3981300000002014310105	Cash Pooling - Operating
Marelli Global Business Services Europe s.r.o.	Citizens	6323310736	Operating
Marelli Holding USA, LLC	Citizens	6328915687	Operating
Marelli Holdings Co., Ltd.	Citi	IE95CITI99005142351865	Cash Pooling - Operating
Marelli Holdings Co., Ltd.	Citi	GB14CITI18500814642112	Cash Pooling - Operating
Marelli Holdings Co., Ltd.	Citi	IE73CITI99005142351873	Cash Pooling - Operating
Marelli Holdings Co., Ltd.	Citi	IE51CITI99005142351881	Cash Pooling - Operating
Marelli Holdings Co., Ltd.	Mizuho	0100021EUR5900588	Operating
Marelli Holdings Co., Ltd.	Mizuho	0100021EUR5900596	Operating
Marelli Holdings Co., Ltd.	Mizuho	0100021EUR5900618	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Holdings Co., Ltd.	Mizuho	10005721071	Operating
Marelli Holdings Co., Ltd.	Mizuho	10005721098	Operating
Marelli Holdings Co., Ltd.	Mizuho	10005441846	Operating
Marelli Holdings Co., Ltd.	Mizuho	10005744101	Operating
Marelli Holdings Co., Ltd.	Mizuho	10005705785	Operating
Marelli Holdings Co., Ltd.	Mizuho	10005705793	Operating
Marelli Holdings Co., Ltd.	Mizuho	10003556286	Operating
Marelli Holdings Co., Ltd.	Mizuho	10003556297	Operating
Marelli Holdings Co., Ltd.	Mizuho	0100021USD5901096	Operating
Marelli Holdings Co., Ltd.	Citizens	6323310795	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Banco do Brasil	BR350012659000000055875101	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Citi	IE86CITI99005142469688	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Citi	IE64CITI99005142469696	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13058463-8	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13005773-8	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13005782-4	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13005788-6	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13005779-0	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13005785-5	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Citizens	6323311066	Operating
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	779770025326	Operating
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	453360937022	Operating
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	436460790738	Operating
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	787570024953	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	444260790723	Operating
Marelli International Trading (Shanghai) Co., Ltd	Mizuho	H10-772-127716	Cash Pooling - Operating
Marelli International Trading (Shanghai) Co., Ltd	Industrial and Commercial Bank of China	1001293529331391276	Operating
Marelli International Trading (Shanghai) Co., Ltd	Citizens	6323311430	Operating
Marelli Iwashiro Corp.	Mizuho	20005450179	Cash Pooling - Operating
Marelli Iwashiro Corp.	Citizens	6323310809	Operating
Marelli Kechnec Slovakia s.r.o.	Citi	SK4481300000002013890005	Cash Pooling - Operating
Marelli Kechnec Slovakia s.r.o.	Citi	SK3881300000002013900007	Cash Pooling - Operating
Marelli Kechnec Slovakia s.r.o.	Citi	IT32L0356601600000128223029	Cash Pooling - Tax
Marelli Kechnec Slovakia s.r.o.	Citi	SK7181300000002013890101	Cash Pooling - Operating
Marelli Kechnec Slovakia s.r.o.	Citi	SK6481300000002013900218	Cash Pooling - Operating
Marelli Kechnec Slovakia s.r.o.	Citizens	6323311058	Operating
Marelli Kyushu Corporation	Mizuho	20000589071	Cash Pooling - Operating
Marelli Kyushu Corporation	Citizens	6323310817	Operating
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	TR120001500158048012382472	Operating
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	TR080001500158048012148677	Operating
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	TR230001500158007293680467	Operating - Tax
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	TR150001500158007299514870	Operating - Tax
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	TR380001500158007305657563	Operating
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	0006701000000027548252	Operating - Tax
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	not mapped	Deposit
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	not mapped	Deposit
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	0006701000000000165263	Operating
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Citizens	6323311198	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Mexicana, S.A. de C.V.	BBVA	0109474064	Operating
Marelli Mexicana, S.A. de C.V.	BBVA	0109487344	Operating
Marelli Mexicana, S.A. de C.V.	JPM	0077646134	Operating
Marelli Mexicana, S.A. de C.V.	JPM	000000658790719	Cash Pooling - Operating
Marelli Mexicana, S.A. de C.V.	Flagstar Bank	1505762521	Operating
MARELLI MOROCCO LLC SARL	Citi	IE42CITI99005131572045	Cash Pooling - Operating
MARELLI MOROCCO LLC SARL	Citi	100544504	Operating
MARELLI MOROCCO LLC SARL	Citi	100544512	Operating
MARELLI MOROCCO LLC SARL	Citi	100544016	Operating
MARELLI MOROCCO LLC SARL	Citizens	6323311031	Operating
MARELLI MOROCCO LLC SARL	Societe Generale	620640000001016003627478	Operating
MARELLI MOROCCO LLC SARL	Societe Generale	22640000185002861515021	Operating
Marelli North America, Inc.	Mizuho	H10-740-039271	Operating
Marelli North America, Inc.	Mizuho	H10-740-039297	Operating
Marelli North America, Inc.	JPM	0010009548	Cash Pooling - Operating
Marelli North America, Inc.	JPM	0077646979	Operating
Marelli North America, Inc.	JPM	000000618541475	Cash Pooling - Operating
Marelli North America, Inc.	JPM	000000618541483	Cash Pooling - Operating
Marelli North America, Inc.	JPM	000000192857214	Operating
Marelli North America, Inc.	JPM	000000192857222	Operating
Marelli North America, Inc.	JPM	000000988447477	Operating
Marelli North America, Inc.	JPM	000000339799832	Cash Pooling - Header
Marelli North America, Inc.	PNC	4943770914	Operating
Marelli North America, Inc.	Citizens	6328894841	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli North Carolina USA LLC	JPM	000000192858097	Cash Pooling - Operating
Marelli North Carolina USA LLC	Citizens	6328906297	Operating
Marelli Ploiesti Romania S.R.L.	Citi	IE89CITI99005135466428	Cash Pooling - Operating
Marelli Ploiesti Romania S.R.L.	Citi	IE67CITI99005135466436	Cash Pooling - Operating
Marelli Ploiesti Romania S.R.L.	Citi	RO81CITI000000000290025	Cash Pooling - Operating
Marelli Ploiesti Romania S.R.L.	Citi	RO59CITI000000000290033	Cash Pooling - Operating
Marelli Ploiesti Romania S.R.L.	Citi	IE45CITI99005135466444	Cash Pooling - Operating
Marelli Ploiesti Romania S.R.L.	Citizens	6323311317	Operating
Marelli Powertrain (Hefei) Co Ltd	Bank of China	182744851344	Operating
Marelli Powertrain (Hefei) Co Ltd	Mizuho	H10-772-127709	Cash Pooling - Operating
Marelli Powertrain (Hefei) Co Ltd	Mizuho	F15-786-702692	Operating
Marelli Powertrain (Hefei) Co Ltd	Mizuho	F15-786-064362	Operating
Marelli Powertrain (Hefei) Co Ltd	Citizens	6323311155	Operating
Marelli R&D Co., Limited	Bank of China	446862532823	Operating - Tax
Marelli R&D Co., Limited	Bank of China	444262544971	Operating
Marelli R&D Co., Limited	Mizuho	H10-772-115085	Cash Pooling - Operating
Marelli R&D Co., Limited	Citizens	6323311147	Operating
Marelli Ride Dynamics Mexico S. de R.L. de C.V.	BBVA	0117140819	Operating
Marelli Ride Dynamics Mexico S. de R.L. de C.V.	JPM	0041460637	Cash Pooling - Operating
Marelli Ride Dynamics Mexico S. de R.L. de C.V.	JPM	0077645121	Operating
Marelli Ride Dynamics Mexico S. de R.L. de C.V.	JPM	000000192859426	Cash Pooling - Operating
Marelli Ride Dynamics Mexico S. de R.L. de C.V.	Flagstar Bank	1505462513	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Banco do Brasil	BR55001265900000002104010 1	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Bradesco	089500000709000000819115	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	IE59CITI99005142468622	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	GB55CITI18500814673093	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	IE37CITI99005142468630	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	GB77CITI18500814673085	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	IE84CITI99005142468657	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	IE62CITI99005142468665	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Mizuho	000010000002992	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13012254-4	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13000352-6	Operating+Deposit
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13000361-2	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13000328-9	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13053697-2	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13000274-5	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13005730-5	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13049065-6	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	130066668	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13000663-9	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	130066651	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	130066675	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citizens	6323311074	Operating
Marelli Smart Me up SAS	Citi	FR7611689007000065889441210	Cash Pooling - Operating
Marelli Smart Me up SAS	Citizens	6323311112	Operating
Marelli Sophia Antipolis France S.a.s.	Citi	FR7611689007000065884000286	Cash Pooling - Operating
Marelli Sophia Antipolis France S.a.s.	Citizens	6323311325	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL54103015080000005039330 12	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	GB20CITI18500819103228	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL75103015080000005014170 36	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	IT08Q035660160000012816901 6	Cash Pooling - Tax
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL76103015080000005039330 04	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL04103015080000005039330 39	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	GB95CITI18500819103236	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL28103015080000005014170 09	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL59103015080000005014170 33	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL20103013350000005014175 00	Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL74103015080000005039330 40	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	GB73CITI18500819103244	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL05103015080000005014170 35	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citizens	6323311333	Operating
Marelli Suspension Systems Italy S.p.A.	Citi	IT69P0356601600000127852014	Cash Pooling - Operating
Marelli Suspension Systems Italy S.p.A.	Citi	IT59S0356601600000127852022	Cash Pooling - Operating
Marelli Suspension Systems Italy S.p.A.	Unicredit	IT36V020080944000010545303 5	Operating - Tax
Marelli Suspension Systems Italy S.p.A.	Citizens	6323310906	Operating
MARELLI TENNESSEE USA LLC	JPM	0010008117	Cash Pooling - Operating
MARELLI TENNESSEE USA LLC	JPM	00000932087203	Cash Pooling - Operating
Marelli Toluca Mexico S. de R.L. de C.V.	BBVA	0117141084	Operating
Marelli Toluca Mexico S. de R.L. de C.V.	JPM	0041460632	Cash Pooling - Operating
Marelli Toluca Mexico S. de R.L. de C.V.	JPM	0077645118	Operating
Marelli Toluca Mexico S. de R.L. de C.V.	JPM	000000192859392	Cash Pooling - Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Toluca Mexico S. de R.L. de C.V.	BBVA	112151553	Operating

Exhibit B

Proposed Final Order

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

c)	
In re:)	Chapter 11
)	
MARELLI AUTOMOTIVE LIGHTING USA LLC,)	Case No. 25-11034 (___)
<i>et al.</i> , ¹)	
Debtors.)	(Joint Administration Requested)
)	
)	Re: Docket No. ___

FINAL ORDER

**(I) AUTHORIZING THE DEBTORS TO (A) CONTINUE
TO OPERATE THEIR CASH MANAGEMENT SYSTEM,
(B) HONOR CERTAIN PREPETITION OBLIGATIONS RELATED
THERE TO, (C) MAINTAIN EXISTING BUSINESS FORMS, AND (D) PERFORM
INTERCOMPANY TRANSACTIONS AND (II) GRANTING RELATED RELIEF**

Upon the motion (the “Motion”)² of the above-captioned debtors and debtors in possession (collectively, the “Debtors”) for entry of a final order (this “Final Order”), (a) authorizing the Debtors to (i) continue to operate their Cash Management System and maintain their existing Bank Accounts, (ii) honor certain prepetition or postpetition obligations related thereto, (iii) maintain existing Business Forms in the ordinary course of business, and (iv) continue to perform the Intercompany Transactions consistent with past practice and (b) granting related relief, all as more fully set forth in the Motion; and upon the First Day Declaration; and this Court having jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware, dated February 29, 2012; and this Court having found that this is a core proceeding pursuant to 28 U.S.C. § 157(b)(2);

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

² Capitalized terms used but not otherwise defined herein have the meanings ascribed to them in the Motion.

and this Court having found that this Court may enter a final order consistent with Article III of the United States Constitution; and this Court having found that venue of this proceeding and the Motion in this district is proper pursuant to 28 U.S.C. §§ 1408 and 1409; and this Court having found that the relief requested in the Motion is in the best interests of the Debtors' estates, their creditors, and other parties in interest; and this Court having found that the Debtors' notice of the Motion and opportunity for a hearing on the Motion were appropriate and no other notice need be provided; and this Court having reviewed the Motion and having heard the statements in support of the relief requested therein at a hearing before this Court (the "Hearing"); and this Court having determined that the legal and factual bases set forth in the Motion and at the Hearing establish just cause for the relief granted herein; and upon all of the proceedings had before this Court; and after due deliberation and sufficient cause appearing therefor, it is HEREBY ORDERED THAT:

1. The Motion is granted on a final basis as set forth herein.
2. The Debtors are authorized, but not directed, on a final basis, to: (a) continue operating the Cash Management System, substantially as identified on **Exhibit 1** attached hereto and as described in the Motion; (b) honor their prepetition obligations related thereto; (c) use, in their present form, all preprinted correspondence and Business Forms (including letterhead) without reference to the Debtors' status as debtors in possession, *provided* that once the Debtors' existing stock of Business Forms has been used, the Debtors shall, when reordering (or with respect to checks or other Business Forms the Debtors or their agents print themselves) require or print, as applicable, the "Debtor in Possession" legend and corresponding bankruptcy case number on all such items; (d) continue to perform Intercompany Transactions; (e) continue to use, with the same account numbers, the Debtor Bank Accounts in existence as of the Petition Date, including those accounts identified on **Exhibit 2** attached hereto, and need not comply with certain

guidelines relating to bank accounts set forth in the U.S. Trustee Guidelines (to the extent applicable); (f) treat the Debtor Bank Accounts for all purposes as accounts of the Debtors as debtors in possession; (g) deposit funds in and withdraw funds from the Debtor Bank Accounts by all usual means, including checks, wire transfers, ACH transfers, and other debits; (h) open new debtor-in-possession bank accounts; *provided* that in the case of each of (a) through (h), such action is taken in the ordinary course of business and consistent with past practice.

3. Subject to the terms of this Final Order, (a) the Debtors are further authorized, but not directed, to pay any undisputed Bank Fees, including any prepetition amounts, on a final basis, including any prepetition amounts and any ordinary-course Bank Fees incurred in connection with the Bank Accounts (which, absent such payment, would be entitled to administrative expense priority under Section 503(b) of the Bankruptcy Code), and to otherwise perform their obligations under the Account Documents (as defined below); (b) the Cash Management Banks are hereby authorized to debit prepetition and postpetition Bank Fees from the Bank Accounts without further order of this Court; and (c) any unpaid Bank Fees are hereby accorded administrative expense status under section 503(b) of the Bankruptcy Code. For the avoidance of doubt, the Cash Management Banks are authorized to continue to charge, and the Debtors are authorized to pay, honor, or allow the deduction from the appropriate account, any service charges or fees owed to the Cash Management Banks, whether such items are dated prior to, on, or subsequent to the Petition Date.

4. The Debtor Cash Management Banks are authorized, but not directed, to continue to maintain, service, and administer the Debtor Bank Accounts as accounts of the Debtors as debtors in possession, without interruption and in the ordinary course of business consistent with past practice, and to receive, process, honor, and pay, solely to the extent of available funds, any

and all checks, drafts, wires, credit card payments, and ACH transfers issued and drawn on the Debtor Bank Accounts after the Petition Date by the holders or makers thereof, as the case may be, and all such banks and financial institutions are authorized, but not directed, to rely on the Debtors' designation of any particular check or electronic payment request as approved by this Final Order.

5. The Debtor Cash Management Banks are authorized, but not directed to debit the Debtor Bank Accounts, in the ordinary course of business, consistent with past practice, without the need for further order of this Court, for: (a) all checks drawn on the Debtor Bank Accounts that are cashed at such Debtor Cash Management Bank's counters or exchanged for cashier's checks by the payees thereof prior to the Petition Date; (b) all checks, automated clearing house entries, and other items deposited or credited to one of the Debtor Bank Accounts with such Debtor Cash Management Bank prior to the Petition Date that have been dishonored, reversed, or returned unpaid for any reason, together with any fees and costs in connection therewith, to the same extent the Debtors were responsible for such items prior to the Petition Date; (c) all undisputed prepetition amounts outstanding as of the date hereof, if any, owed to any Debtor Cash Management Bank as service charges for the maintenance of the Cash Management System; and (d) the purpose of satisfying any payments in connection with the Cash Management System, including with respect to "netting" or setoffs.

6. Section 345 of the Bankruptcy Code and any provision of the U.S. Trustee Guidelines requiring that the Debtor Bank Accounts be U.S. Trustee authorized depositories is waived with respect to the Debtor Bank Accounts existing as of the Petition Date.

7. Subject to the terms hereof, the Debtors are authorized, but not directed, in the ordinary course of business consistent with past practice, to open any new bank account or close

any existing Debtor Bank Account, and enter into any ancillary agreements, including deposit account control agreements, related to the foregoing, as they may deem necessary and appropriate in their sole discretion; *provided* that the Debtors shall give notice within seven days to the U.S. Trustee, counsel to any statutory committee appointed in these chapter 11 cases, counsel to the Ad Hoc Group of Senior Lenders, and counsel to Mizuho of the opening of any new bank account or the closing of any Debtor Bank Account; *provided, further*, that for any new bank accounts the Debtors open in the United States, the Debtors shall only open such bank accounts in banks which that have executed a Uniform Depository Agreement with the U.S. Trustee, or at such banks that are immediately willing to execute such agreement. The relief granted in this Final Order is extended to any new bank account opened by the Debtors in the ordinary course of business after the date hereof, which account shall be deemed a Debtor Bank Account and to the bank at which such account is opened, which bank shall be deemed a Debtor Cash Management Bank, in each case, pursuant to this Final Order.

8. The Debtors shall serve a copy of this Final Order on the Debtor Cash Management Banks as soon as possible after entry of this Final Order, and upon any bank at which the Debtors open a new bank account immediately upon the opening of the new account.

9. None of the Debtor Cash Management Banks that maintains any of the Debtor Bank Accounts shall honor or pay any bank payments drawn on the listed Debtor Bank Accounts or otherwise issued before the Petition Date for which the Debtors specifically issue timely stop payment orders in accordance with the Account Documents (as defined below); *provided* that no Cash Management Bank shall be deemed to be nor shall be liable to the Debtors, their estates, or any other party on account of such prepetition check or other item being honored postpetition, or otherwise deemed to be in violation of this Final Order.

10. Notwithstanding anything to the contrary in this Final Order and subject to section 553 of the Bankruptcy Code, any existing deposit agreements, account terms, cash management agreements, and treasury services agreements (collectively, the “Account Documents”) governing the Bank Accounts between or among the Debtors, the Cash Management Banks, and other parties shall continue to govern the postpetition cash management relationship between the Debtors and the Cash Management Banks, and all of the provisions of such agreements, including, without limitation, any fee provisions, rights (including discretionary rights), benefits, offset rights (including, without limitation, making deductions and setoffs for any applicable fees or charges related to such services), and remedies afforded under such Account Documents, shall remain in full force and effect unless otherwise ordered by the Court. The Debtors and the Cash Management Banks may, without further order of this Court, agree to and implement changes to the Cash Management System and cash management procedures in the ordinary course of business, pursuant to the terms of those existing deposit agreements, including, without limitation, the opening and closing of bank accounts or related cash pooling arrangements. For the avoidance of doubt, the legal rights and remedies afforded to the Cash Management Banks under the Account Documents (including, for the avoidance of doubt, any rights the Cash Management Banks have to use funds from the Bank Accounts to remedy any overdraft of another Bank Account or other cash management obligations, whether prepetition or postpetition, to the extent permitted under the applicable Account Document) shall be preserved, and any other legal rights and remedies afforded to the Cash Management Banks under applicable law shall be preserved.

11. The Debtor Cash Management Banks are authorized, without further order of this Court, to charge back to the appropriate accounts of the Debtors any amounts resulting from

returned checks or other returned items, including returned items that result from ACH transactions, wire transfers, or other electronic transfers of any kind, regardless of whether such returned items were deposited or transferred prepetition or postpetition and regardless of whether the returned items relate to prepetition or postpetition items or transfers.

12. Subject to the terms set forth herein, any bank, including the Debtor Cash Management Banks, may rely upon the representations of the Debtors, without any duty to inquire otherwise, with respect to whether any check, draft, wire, or other transfer drawn or issued by the Debtors prior to the Petition Date should be honored pursuant to any order of this Court, and no bank that honors a prepetition check or other item drawn on any account that is the subject of the Final Order (a) at the direction of the Debtors, (b) in good-faith belief that this Court has authorized such prepetition check or item to be honored, or (c) as a result of a mistake made despite implementation of reasonable customary handling procedures, shall be deemed to be nor shall be liable to the Debtors, their estates, or any other party on account of such prepetition check or other item being honored postpetition, or otherwise deemed to be in a violation of this Final Order.

13. Any banks, including the Debtor Cash Management Banks, without any duty to inquire otherwise, are further authorized, but not directed, to honor the Debtors' directions with respect to the opening and closing of any Debtor Bank Account and accept and hold, or invest, the Debtors' funds in accordance with the Debtors' instructions; *provided* that the Debtor Cash Management Banks shall not have any liability to any party for relying on such representations by the Debtors.

14. Any requirement to establish separate accounts for cash collateral and/or tax payments is hereby waived; *provided* that, for the avoidance of doubt, any requirement under the prepetition Account Documents that the Debtors establish and/or maintain any such separate

accounts shall continue in full force and effect following the Petition Date; *provided, further*, that the Debtors are authorized to continue to maintain the Collateral Account at Mizuho for purposes of cash collateralizing the Debtors' prepetition and postpetition obligations to Mizuho under the applicable Account Document(s), and all cash from time to time on deposit in the Collateral Account at Mizuho shall remain subject to an exclusive first priority lien in favor of Mizuho.

15. The Debtors are authorized, but not directed, to continue engaging in Intercompany Transactions, including entering new Intercompany Loans, in connection with the Cash Management System in the ordinary course of business, consistent with past practice. The Debtors shall maintain accurate and detailed records of all Intercompany Transactions and the payment of Intercompany Claims so that all transactions, including Intercompany Transactions and the payment of Intercompany Claims, may be readily traced, ascertained, distinguished, and recorded properly on applicable intercompany accounts (if any) and distinguished between prepetition and postpetition transactions for the purposes of determining administrative expense status, which records shall be provided to the advisors for the Ad Hoc Group of Senior Lenders upon reasonable request. Further, the Debtors shall maintain a report setting forth all Intercompany Transactions that constitute cash payments, both between Debtors and between Debtors and non-Debtor affiliates, and shall provide a copy of such report on a weekly basis to the U.S. Trustee, counsel for any statutory committee appointed in these chapter 11 cases, and the advisors to the Ad Hoc Group of Senior Lenders beginning with the week following the entry of this Interim Order. All postpetition payments from a Debtor to another Debtor or non-Debtor affiliate under any postpetition Intercompany Transactions authorized hereunder that result in an Intercompany Claim are hereby accorded administrative expense status under section 503(b) of the Bankruptcy Code; *provided* that nothing herein shall limit or be construed to limit the Debtors'

ability to reconcile amounts owed between and among any Debtors, including netting and setting off obligations arising from Intercompany Transactions, whether arising prepetition or postpetition, in the ordinary course of business, as determined by the applicable Debtors. For the avoidance of doubt, and notwithstanding anything to the contrary herein, any and all Intercompany Transactions shall be undertaken in accordance with the Account Documents, to the extent applicable, and in accordance with past practice in the ordinary course of business.

16. The Debtors are authorized, but not directed, to continue using the Credit Cards and the Corporate Credit Card Program on a final basis in the ordinary course of business and consistent with prepetition practices, including by paying prepetition and postpetition obligations outstanding with respect thereto, subject to the limitations of this Final Order and any other applicable interim and/or final orders of this Court. The Debtors are further authorized to issue Credit Cards pursuant to the Corporate Credit Card Program, pay any amounts due and owing thereunder in the ordinary course of business on a postpetition basis as described in the Motion, and continue to use the Credit Cards and the Corporate Credit Card Program subject to the terms of any applicable debtor-in-possession financing orders and related loan documents pursuant to which the obligations in respect of the Credit Cards and the Corporate Credit Card Program are included as obligations thereunder. Any Debtor Cash Management Bank may rely on the representations of the Debtors, without any duty to inquire otherwise, with respect to its use of the Credit Cards and the Corporate Credit Card Program, and such Debtor Cash Management Bank shall not have any liability to any party for relying on such representations by a Debtor.

17. Nothing contained in the Motion or this Final Order shall be construed to (a) create or perfect, in favor of any person or entity, any interest in cash of a Debtor that did not exist as of the Petition Date or (b) alter or impair the validity, priority, enforceability, or perfection of any

security interest or lien or setoff right, in favor of any person or entity, that existed as of the Petition Date.

18. Except as otherwise provided herein, nothing contained in this Final Order shall permit the Debtor Cash Management Banks to terminate any cash management services without thirty-days prior written notice (or such other period as may be specified in any agreement between the Debtors and such Debtor Cash Management Bank) to the Debtors.

19. The Debtors shall maintain a matrix of all payments in excess of \$500,000 made pursuant to this Final Order, other than payments on account of Intercompany Transactions, including the following information: (a) the name of the payee; (b) the nature of the payment; (c) the amount of the payment; (d) the category or type of payment; (e) the Debtor or Debtors that made the payment; and (f) the payment date. The Debtors shall provide a copy of such matrix to the U.S. Trustee, counsel to any statutory committee appointed in these chapter 11 cases, and the advisors to Ad Hoc Group of Senior Lenders by the last day of each month beginning with the month that this Interim Order is entered.

20. Nothing contained in the Motion or this Final Order, and no action taken pursuant to the relief requested or granted (including any payment made in accordance with this Final Order), is intended as or shall be construed or deemed to be: (a) an admission as to the amount, validity, or priority of, or basis for, any claim against the Debtors under the Bankruptcy Code or other applicable nonbankruptcy law; (b) a waiver of the Debtors' or any other party in interest's right to dispute any claim on any grounds; (c) a promise or requirement to pay any particular claim; (d) an implication, admission, or finding that any particular claim is an administrative expense claim, other priority claim, or otherwise of a type specified or defined in the Motion or this Final Order; (e) a request or authorization to assume, adopt, or reject any agreement, contract, or lease

pursuant to section 365 of the Bankruptcy Code; (f) an admission as to the validity, priority, enforceability, or perfection of any lien on, security interest in, or other encumbrance on property of the Debtors' estates; or (g) a waiver or limitation of any claims, causes of action, or other rights of the Debtors or any other party in interest against any person or entity under the Bankruptcy Code or any other applicable law.

21. The Debtors are authorized to issue postpetition checks, or to effect postpetition fund transfer requests, in replacement of any checks or fund transfer requests that are dishonored as a consequence of these chapter 11 cases with respect to prepetition amounts owed in connection with the relief granted herein.

22. Notice of the Motion as provided therein shall be deemed good and sufficient notice of such Motion, and the requirements of Bankruptcy Rule 6004(a) and the Local Rules are satisfied by such notice.

23. Notwithstanding Bankruptcy Rule 6004(h), the terms and conditions of this Final Order are immediately effective and enforceable upon its entry.

24. The Debtors are authorized to take all actions necessary to effectuate the relief granted in this Final Order in accordance with the Motion.

25. This Court retains jurisdiction with respect to all matters arising from or related to the implementation, interpretation, and enforcement of this Final Order.

Exhibit 1

Cash Management System Schematic

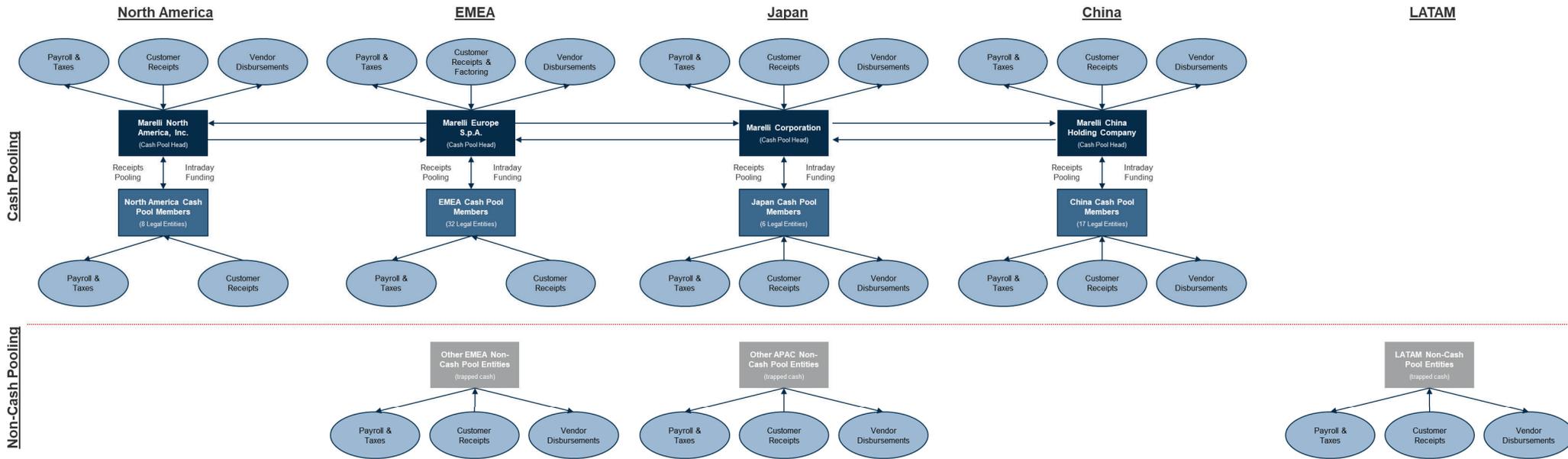


Exhibit 2

Bank Accounts

Legal Entity	Financial Institution	Bank Account Number	Account Type
Automotive Lighting UK Limited	Citi	GB59CITI18500819142975	Cash Pooling - Operating
Automotive Lighting UK Limited	Citi	GB37CITI18500819142983	Cash Pooling - Operating
Automotive Lighting UK Limited	Citizens	6323310698	Operating
Calsonic Kansei (Shanghai) Corporation	Mizuho	H10-772-120085	Cash Pooling - Operating
Calsonic Kansei (Shanghai) Corporation	Mizuho	H10-772-201001	Cash Pooling - Operating
Calsonic Kansei (Shanghai) Corporation	Mizuho	H10-772-143208	Cash Pooling - Operating
Calsonic Kansei (Shanghai) Corporation	Mizuho	F15-786-044043	Operating
Calsonic Kansei (Shanghai) Corporation	Industrial and Commercial Bank of China	1001281219007033078	Operating - Tax
Calsonic Kansei (Shanghai) Corporation	Citizens	6323311082	Operating
CK Trading de Mexico, S. de R.L. de C.V.	BBVA	0171344382	Operating
CK Trading de Mexico, S. de R.L. de C.V.	BBVA	0171346288	Operating
CK Trading de Mexico, S. de R.L. de C.V.	JPM	0010012765	Operating
CK Trading de Mexico, S. de R.L. de C.V.	JPM	0077646132	Operating
CK Trading de Mexico, S. de R.L. de C.V.	JPM	000000658790701	Cash Pooling - Operating
CK Trading de Mexico, S. de R.L. de C.V.	BBVA	2035916887	Deposit
CK Trading de Mexico, S. de R.L. de C.V.	Flagstar Bank	1505762602	Operating
Magneti Marelli Argentina S.A.	Santander	00720476005000100168	Operating
Magneti Marelli Argentina S.A.	Citizens	6323310922	Operating
Magneti Marelli Argentina S.A.	Santander	476-011239/4	Operating
Magneti Marelli Conjuntos de Escape S.A.	Santander	00720476005000100090	Operating+Deposit
Magneti Marelli Conjuntos de Escape S.A.	Citizens	6323310892	Operating
Magneti Marelli Conjuntos de Escape S.A.	Santander	476-011241/7	Operating
Magneti Marelli do Brasil Industria e Comercio Ltda	Santander	13000650-5	Operating
Magneti Marelli do Brasil Industria e Comercio Ltda	Citizens	6323310876	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Magneti Marelli Repuestos S.A.	Santander	00720476005000100052	Operating+Deposit
Magneti Marelli Repuestos S.A.	Citizens	6323311473	Operating
Magneti Marelli Repuestos S.A.	Santander	476-011448/2	Operating
Marelli (China) Co., Ltd	Mizuho	H10-772-127706	Cash Pooling - Operating
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	1001279909016265055	Operating - Tax
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	1001279909188012092	Operating
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	1001279909148012013	Operating
Marelli (China) Co., Ltd	Citizens	6323311406	Operating
Marelli (Guangzhou) Corporation	Bank of China	640575021161	Operating
Marelli (Guangzhou) Corporation	Bank of China	248179754518	Operating
Marelli (Guangzhou) Corporation	Bank of China	301282039543	Operating
Marelli (Guangzhou) Corporation	Mizuho	H10-772-122553	Cash Pooling - Operating
Marelli (Guangzhou) Corporation	Mizuho	H10-772-152972	Cash Pooling - Operating
Marelli (Guangzhou) Corporation	Mizuho	H10-772-124432	Cash Pooling - Operating
Marelli (Guangzhou) Corporation	Mizuho	H10-712-107074	Operating
Marelli (Guangzhou) Corporation	Mizuho	F15-712-112812	Operating
Marelli (Guangzhou) Corporation	Mizuho	F15-712-013539	Operating
Marelli (Guangzhou) Corporation	Citizens	6323311163	Operating
Marelli (Thailand) Co., Ltd	Mizuho	F15-764-922306	Operating
Marelli (Thailand) Co., Ltd	Mizuho	H10-764-004763	Operating
Marelli (Thailand) Co., Ltd	Mizuho	H15-764-154814	Operating
Marelli (Thailand) Co., Ltd	Mizuho	F15-764-911193	Operating
Marelli (Thailand) Co., Ltd	MUFG Bank	3631THBSVA2108606226	Operating
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	9633000106	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	9632164046	Operating
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	9632014819	Operating
Marelli (Thailand) Co., Ltd	Citizens	6323311341	Operating
Marelli (Xiang Yang) Corporation	Bank of China	562558424076	Operating
Marelli (Xiang Yang) Corporation	Mizuho	H10-772-112273	Cash Pooling - Operating
Marelli (Xiang Yang) Corporation	Citizens	6323311171	Operating
Marelli Aftermarket Germany GmbH	Citi	DE05502109000218100007	Cash Pooling - Operating
Marelli Aftermarket Germany GmbH	Citizens	6323311503	Operating
Marelli Aftermarket Italy S.p.A.	Citi	IT93I0356601600000127850011	Cash Pooling - Operating
Marelli Aftermarket Italy S.p.A.	Citi	IT02W035660160000012785003 8	Cash Pooling - Operating
Marelli Aftermarket Italy S.p.A.	Citi	IE86CITI99005134798346	Cash Pooling - Operating
Marelli Aftermarket Italy S.p.A.	Unicredit	IT90Y020080944000000374729 4	Operating - Tax
Marelli Aftermarket Italy S.p.A.	Citi	FR761168900700006601502187 2	Cash Pooling - Operating
Marelli Aftermarket Italy S.p.A.	Citizens	6323311465	Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	GB07CITI18500819103171	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	PL721030150800000008036260 22	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	GB54CITI18500819103198	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	PL191030150800000008036260 06	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	PL941030150800000008036260 14	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	PL271030133500000008036265 00	Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	GB70CITI18500819103201	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citi	PL211030150800000008036260 67	Cash Pooling - Operating
Marelli Aftermarket Poland Sp. z o.o.	Citizens	6323310914	Operating
Marelli Aftermarket Spain S.L.U	Citi	IE56CITI99005142715638	Cash Pooling - Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Aftermarket Spain S.L.U	Citi	IE59CITI99005142715778	Cash Pooling - Operating
Marelli Aftermarket Spain S.L.U	Bankinter	01289451330100009057	Operating
Marelli Aftermarket Spain S.L.U	Citizens	6323311244	Operating
Marelli Aftersales Co., Ltd.	Mizuho	20001516094	Cash Pooling - Operating
Marelli Aftersales Co., Ltd.	Citizens	6323310752	Operating
Marelli Argentan France SAS	Citi	FR761168900700006588390047 3	Cash Pooling - Operating
Marelli Argentan France SAS	Citi	IT61Y035660160000012822101 8	Cash Pooling - Tax
Marelli Argentan France SAS	Citi	FR761168900700006588390124 9	Cash Pooling - Operating
Marelli Argentan France SAS	Citi	IE33CITI99005134800367	Cash Pooling - Operating
Marelli Argentan France SAS	Citizens	6323311252	Operating
Marelli Automotive Chassis System (Guangzhou) Co.,Ltd.	Bank of China	637974237399	Operating
Marelli Automotive Chassis System (Guangzhou) Co.,Ltd.	Bank of China	721174846614	Operating
Marelli Automotive Chassis System (Guangzhou) Co.,Ltd.	Mizuho	H10-772-127707	Cash Pooling - Operating
Marelli Automotive Chassis System (Guangzhou) Co.,Ltd.	Citizens	6323311260	Operating
Marelli Automotive Components (Guangzhou) Corporation	Bank of China	554781061875	Operating
Marelli Automotive Components (Guangzhou) Corporation	Bank of China	657475022959	Operating
Marelli Automotive Components (Guangzhou) Corporation	Mizuho	H10-772-150962	Cash Pooling - Operating
Marelli Automotive Components (Guangzhou) Corporation	Mizuho	H10-772-124563	Cash Pooling - Operating
Marelli Automotive Components (Guangzhou) Corporation	Mizuho	H10-712-107082	Operating
Marelli Automotive Components (Guangzhou) Corporation	Mizuho	F15-712-112820	Operating
Marelli Automotive Components (Guangzhou) Corporation	Mizuho	F15-712-013547	Operating
Marelli Automotive Components (Guangzhou) Corporation	Citizens	6323311104	Operating
Marelli Automotive Components (WUHU) Co Ltd	Bank of Communications	342006002018170241716	Operating - Tax
Marelli Automotive Components (WUHU) Co Ltd	Bank of Communications	342006105386100000396	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Automotive Components (WUHU) Co Ltd	Bank of Communications	342006105276100000242	Operating
Marelli Automotive Components (WUHU) Co Ltd	Bank of Communications	342006105146100002625	Operating
Marelli Automotive Components (WUHU) Co Ltd	Bank of China	181263249761	Operating - Tax
Marelli Automotive Components (WUHU) Co Ltd	Bank of China	176763241140	Operating
Marelli Automotive Components (WUHU) Co Ltd	Bank of China	175263252157	Operating
Marelli Automotive Components (WUHU) Co Ltd	Bank of China	184263254779	Operating
Marelli Automotive Components (WUHU) Co Ltd	Mizuho	H10-772-127715	Cash Pooling - Operating
Marelli Automotive Components (WUHU) Co Ltd	Mizuho	H10-772-127947	Cash Pooling - Operating
Marelli Automotive Components (WUHU) Co Ltd	Industrial and Commercial Bank of China	1001279909024232971	Operating - Tax
Marelli Automotive Components (WUHU) Co Ltd	Industrial and Commercial Bank of China	1001293529309583375	Operating
Marelli Automotive Components (WUHU) Co Ltd	Industrial and Commercial Bank of China	1307018809200029550	Operating - Tax
Marelli Automotive Components (WUHU) Co Ltd	Citizens	6323311090	Operating
Marelli Automotive Components (Wuxi) Corporation	Bank of China	539176373966	Operating - Tax
Marelli Automotive Components (Wuxi) Corporation	Mizuho	H10-772-153180	Cash Pooling - Operating
Marelli Automotive Components (Wuxi) Corporation	Mizuho	F15-794-700160	Operating
Marelli Automotive Components (Wuxi) Corporation	Mizuho	F15-794-100085	Operating
Marelli Automotive Components (Wuxi) Corporation	Mizuho	F15-794-000120	Operating
Marelli Automotive Components (Wuxi) Corporation	Citizens	6323311120	Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Bank of China	457281185468	Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Bank of China	444282239044	Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Bank of China	450782236346	Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Mizuho	H10-772-127752	Cash Pooling - Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Industrial and Commercial Bank of China	3602177919100099996	Operating
Marelli Automotive Electronics (Guangzhou) Co. Ltd	China Merchants Bank	121948125910001	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Automotive Electronics (Guangzhou) Co. Ltd	Citizens	6323311376	Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Bank of China	636674444064	Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Bank of China	687359354779	Operating - Tax
Marelli Automotive Lighting (Foshan) Co. Ltd	Bank of China	663974743730	Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Bank of China	726374741255	Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Bank of China	675674744282	Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Mizuho	H10-772-127749	Cash Pooling - Operating
Marelli Automotive Lighting (Foshan) Co. Ltd	Citizens	6323311392	Operating
Marelli Automotive Lighting France SAS	Citi	FR7611689007000065883700168	Cash Pooling - Operating
Marelli Automotive Lighting France SAS	Citi	FR7611689007000065883702884	Cash Pooling - Operating
Marelli Automotive Lighting France SAS	Citizens	6323310957	Operating
Marelli Automotive Lighting Italy S.p.A.	Citi	IT84F0356601600000127848017	Cash Pooling - Operating
Marelli Automotive Lighting Italy S.p.A.	Citi	IT74I0356601600000127848025	Cash Pooling - Operating
Marelli Automotive Lighting Italy S.p.A.	Citi	IE40CITI99005134797331	Cash Pooling - Operating
Marelli Automotive Lighting Italy S.p.A.	Unicredit	IT97R0200809440000105453007	Operating - Tax
Marelli Automotive Lighting Italy S.p.A.	Citizens	6323310973	Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citi	CZ9426000000002552100105	Cash Pooling - Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citi	CZ2426000000002552100201	Cash Pooling - Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citi	CZ4526000000002552100308	Cash Pooling - Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citi	IT42Z0356601600000128222014	Cash Pooling - Tax
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citi	IE85CITI99005134801371	Cash Pooling - Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Československá obchodní banka	03001730400903632463	Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Československá obchodní banka	03000080100903632463	Operating
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citizens	6323311279	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	JPM	0077645122	Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	JPM	000000192859434	Cash Pooling - Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	BBVA	119201688	Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	BBVA	11901610	Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	Banco Nacional de México	7518924247	Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	Banco Nacional de México	7522564392	Operating
Marelli Automotive Lighting Juarez Mexico S.A de C.V.	Flagstar Bank	1505762572	Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	BBVA	0117140630	Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	JPM	0041460633	Cash Pooling - Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	JPM	0077645119	Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	JPM	000000192859400	Cash Pooling - Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	BBVA	136480713	Operating
Marelli Automotive Lighting Tepetzotlan Mexico S.de R.L. de C.V.	Flagstar Bank	1505762556	Operating
Marelli Automotive Lighting USA LLC	JPM	0010008115	Cash Pooling - Operating
Marelli Automotive Lighting USA LLC	JPM	000000352817859	Cash Pooling - Operating
Marelli Automotive Lighting USA LLC	JPM	000000352817867	Cash Pooling - Operating
Marelli Automotive Lighting USA LLC	JPM	000000192858626	Cash Pooling - Operating
Marelli Automotive Systems Europe plc.	Citi	FR761168900700006597468160 9	Cash Pooling - Operating
Marelli Automotive Systems Europe plc.	Citi	GB77CITI18500814277228	Cash Pooling - Operating
Marelli Automotive Systems Europe plc.	Mizuho	F10-741-806424	Operating
Marelli Automotive Systems Europe plc.	Mizuho	H10-741-089959	Operating
Marelli Automotive Systems Europe plc.	Citizens	6323310701	Operating
Marelli Automotive Systems UK Limited	Citi	IE46CITI99005135468463	Cash Pooling - Operating
Marelli Automotive Systems UK Limited	Citi	GB55CITI18500814277236	Cash Pooling - Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Automotive Systems UK Limited	Citi	IE24CITI99005135468471	Cash Pooling - Operating
Marelli Automotive Systems UK Limited	Citi	IE71CITI99005135468498	Cash Pooling - Operating
Marelli Automotive Systems UK Limited	Mizuho	F10-741-806416	Operating
Marelli Automotive Systems UK Limited	Mizuho	F10-741-806432	Operating
Marelli Automotive Systems UK Limited	Mizuho	H10-741-089941	Operating
Marelli Automotive Systems UK Limited	Mizuho	H10-741-089967	Operating
Marelli Automotive Systems UK Limited	Citizens	6323310744	Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL671030150800000005046300 14	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL721030150800000005046300 21	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	IT75V035660160000012813101 9	Cash Pooling - Tax
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	GB76CITI18500819103287	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL191030150800000005046300 05	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL621030150800000005046300 07	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL941030150800000005046300 13	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL751030150800000005046300 64	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL971030133500000005046305 00	Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	GB54CITI18500819103295	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL401030150800000005046300 15	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	PL131030150800000005046300 16	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citi	GB64CITI18500819103309	Cash Pooling - Operating
Marelli Bielsko-Biala Poland Sp.zo.o.	Citizens	6323311023	Operating
Marelli Business Service (Dalian) Co., Ltd	Bank of China	306481435024	Operating - Tax
Marelli Business Service (Dalian) Co., Ltd	Mizuho	H10-772-127776	Cash Pooling - Operating
Marelli Business Service (Dalian) Co., Ltd	Mizuho	F15-786-038055	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Business Service (Dalian) Co., Ltd	Citizens	6323311384	Operating
Marelli Business Service Corp.	Mizuho	20000087567	Cash Pooling - Operating
Marelli Business Service Corp.	Citizens	6323310760	Operating
Marelli Cabin Comfort Mexicana, S.A. de C.V.	Flagstar Bank	1505762580	Operating
Marelli Cabin Comfort Trading de Mexico, S. de	Flagstar Bank	1505762599	Operating
Marelli China Holding Company	Bank of China	457259223990	Operating
Marelli China Holding Company	Mizuho	H10-772-150881	Cash Pooling - Header
Marelli China Holding Company	Mizuho	H10-772-201011	Cash Pooling - Operating
Marelli China Holding Company	Mizuho	H10-772-153512	Cash Pooling - Operating
Marelli China Holding Company	Mizuho	F15-786-107126	Operating
Marelli China Holding Company	Mizuho	F15-786-076391	Operating
Marelli China Holding Company	Mizuho	F15-786-048178	Operating
Marelli China Holding Company	Industrial and Commercial Bank of China	1001281219007032974	Operating - Tax
Marelli China Holding Company	Citizens	6323311368	Operating
Marelli Cluj Romania S.R.L.	Citi	724317022	Cash Pooling - Operating
Marelli Cluj Romania S.R.L.	Citi	724317006	Cash Pooling - Operating
Marelli Cluj Romania S.R.L.	Citi	724317014	Cash Pooling - Operating
Marelli Cluj Romania S.R.L.	Citizens	6323311295	Operating
Marelli Cofap do Brasil Ltda	Banco do Brasil	BR210012659000000006750410 1	Operating
Marelli Cofap do Brasil Ltda	Bradesco	089500000709000000774448	Operating
Marelli Cofap do Brasil Ltda	Citi	IE81CITI99005143535420	Operating
Marelli Cofap do Brasil Ltda	Citi	IE53CITI99005143535439	Operating
Marelli Cofap do Brasil Ltda	Santander	13000558-0	Operating
Marelli Cofap do Brasil Ltda	Banco do Brasil	BR550012659000000005605710 1	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Cofap do Brasil Ltda	Santander	13006845-5	Operating
Marelli Cofap do Brasil Ltda	Santander	13005731-2	Operating
Marelli Cofap do Brasil Ltda	Santander	13012005-6	Operating
Marelli Cofap do Brasil Ltda	Citizens	6323310965	Operating
Marelli Corporation	Citi	IE84CITI99005142353906	Cash Pooling - Operating
Marelli Corporation	Citi	GB89CITI18500814642120	Cash Pooling - Operating
Marelli Corporation	Citi	IE62CITI99005142353914	Cash Pooling - Operating
Marelli Corporation	Citi	IE97CITI99005142352896	Cash Pooling - Operating
Marelli Corporation	Citi	IE40CITI99005142353922	Cash Pooling - Operating
Marelli Corporation	Mizuho	0100021CNY0005657	Operating
Marelli Corporation	Mizuho	0100022CNY2026639	Cash Pooling - Operating
Marelli Corporation	Mizuho	0100021EUR5900626	Operating
Marelli Corporation	Mizuho	F10-741-806440	Operating
Marelli Corporation	Mizuho	0100021GBP5901916	Operating
Marelli Corporation	Mizuho	H10-741-089991	Operating
Marelli Corporation	Mizuho	10008162789	Operating
Marelli Corporation	Mizuho	20000097524	Cash Pooling - Header
Marelli Corporation	Mizuho	0100021USD5901878	Operating
Marelli Corporation	Mizuho	H10-740-036168	Operating
Marelli Corporation	MUFG Bank	0010013414190000	Operating
Marelli Corporation	Resona Bank	10000538121	Operating
Marelli Corporation	Sumitomo Mitsui Banking Corporation	1762610	Operating
Marelli Corporation	Citizens	6323310779	Operating
Marelli do Brasil Industria e Comercio Ltda	Citi	IE35CITI99005142846481	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli do Brasil Industria e Comercio Ltda	Citi	IE23CITI99005142846503	Operating
Marelli do Brasil Industria e Comercio Ltda	Citi	IE98CITI99005142846511	Operating
Marelli do Brasil Industria e Comercio Ltda	Santander	13023748-4	Operating
Marelli do Brasil Industria e Comercio Ltda	Citizens	6323310981	Operating
Marelli eAxe Torino S.r.l.	Unicredit	IT35D0200809440000106425831	Operating
Marelli eAxe Torino S.r.l.	Unicredit	IT17I0200809440000106425836	Operating
Marelli eAxe Torino S.r.l.	Citizens	6323310841	Operating
Marelli Engineering (Shanghai) Co., Limited	Mizuho	H10-772-158693	Cash Pooling - Operating
Marelli Engineering (Shanghai) Co., Limited	Mizuho	F15-786-121895	Operating
Marelli Engineering (Shanghai) Co., Limited	Citizens	6323311422	Operating
Marelli EPT Strasbourg (France) S.a.S.	Unicredit	IT38P0200809440000106425865	Operating
Marelli EPT Strasbourg (France) S.a.S.	Unicredit	IT91P0200809440000106425881	Operating
Marelli EPT Strasbourg (France) S.a.S.	Crédit Industriel et Commercial	20833601	Operating
Marelli EPT Strasbourg (France) S.a.S.	Citizens	6323311414	Operating
Marelli España S.A.	Citi	ES8314740000160015902043	Cash Pooling - Operating
Marelli España S.A.	Citi	ES1214740000110015045019	Cash Pooling - Operating
Marelli España S.A.	Bankinter	01289451360100009085	Operating
Marelli España S.A.	Bankinter	00301518070002924271	Operating
Marelli España S.A.	Citizens	6323311309	Operating
Marelli Europe S.p.A.	Citi	GB06CITI18500819142959	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE96CITI99005139137461	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB44CITI18500810365424	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	IE95CITI99005139135442	Operating
Marelli Europe S.p.A.	Citi	GB81CITI18500819142967	Cash Pooling - Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Europe S.p.A.	Citi	IE46CITI99005139137488	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB24CITI18500819151850	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IT08K035660160000012784702 9	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IT83K035660160000012784703 7	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IT61K035660160000012784704 5	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE24CITI99005139137496	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB56CITI18500819142932	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB25CITI18500819142908	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE12CITI99005139137518	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB37CITI18500811801635	Operating
Marelli Europe S.p.A.	Citi	GB78CITI18500819142924	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	IE87CITI99005139137526	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	GB03CITI18500819142916	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE65CITI99005139137534	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	IE44CITI99005139136457	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	GB22CITI18500811387618	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE89CITI99005139138557	Operating
Marelli Europe S.p.A.	Citi	GB37CITI18500819142886	Cash Pooling - Header
Marelli Europe S.p.A.	Citi	IE43CITI99005139134438	Operating
Marelli Europe S.p.A.	Citi	GB34CITI18500819142940	Cash Pooling - Operating
Marelli Europe S.p.A.	Citi	IE43CITI99005139137542	Cash Pooling - Header
Marelli Europe S.p.A.	Mizuho	PAR-EUR4004420003	Operating
Marelli Europe S.p.A.	JPM	79619686	Cash Pooling - Header
Marelli Europe S.p.A.	JPM	79619689	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Europe S.p.A.	JPM	79619697	Cash Pooling - Header
Marelli Europe S.p.A.	Unicredit	IT02J0200809440000004529036	Operating - Tax
Marelli Europe S.p.A.	Banca Popolare di Sondrio	E0569601000000003393X09	Operating
Marelli Europe S.p.A.	Banca Popolare di Sondrio	00070584/76	Restricted
Marelli Europe S.p.A.	Banca Popolare di Sondrio	00032396/95	Restricted
Marelli Europe S.p.A.	Citizens	6323311007	Operating
Marelli France S.a.s.	Citi	FR761168900700006588380240 6	Cash Pooling - Operating
Marelli France S.a.s.	Citi	FR761168900700006588380327 9	Cash Pooling - Operating
Marelli France S.a.s.	Citi	IE34CITI99005134802386	Cash Pooling - Operating
Marelli France S.a.s.	Citi	FR761168900700006588380085 4	Cash Pooling - Operating
Marelli France S.a.s.	Societe Generale	FR763000303620000201232365 4	Operating
Marelli France S.a.s.	Citizens	6323311015	Operating
Marelli Fukushima Corporation	Mizuho	20001462377	Cash Pooling - Operating
Marelli Fukushima Corporation	Citizens	6323310787	Operating
Marelli Germany GmbH	Citi	GB87CITI18500819142762	Cash Pooling - Operating
Marelli Germany GmbH	Citi	GB65CITI18500819142770	Cash Pooling - Tax
Marelli Germany GmbH	Citi	IT66S0356601600000128220011	Cash Pooling - Tax
Marelli Germany GmbH	Citi	IE58CITI99005142370282	Cash Pooling - Operating
Marelli Germany GmbH	Citi	DE79502109000218101003	Cash Pooling - Operating
Marelli Germany GmbH	Citi	DE57502109000218101011	Cash Pooling - Operating
Marelli Germany GmbH	Citi	IE83CITI99005133483953	Cash Pooling - Operating
Marelli Germany GmbH	Citi	IT11G035660160000012822401 7	Cash Pooling - Tax
Marelli Germany GmbH	Citi	DE14502109000218098002	Cash Pooling - Operating
Marelli Germany GmbH	Citi	DE82502109000218099009	Cash Pooling - Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Germany GmbH	Citi	DE60502109000218099017	Cash Pooling - Operating
Marelli Germany GmbH	Citi	DE16502109000220009157	Cash Pooling - Operating
Marelli Germany GmbH	Citi	GB87CITI18500812446464	Cash Pooling - Operating
Marelli Germany GmbH	Citi	PL041030150800000008236560 00	Cash Pooling - Tax
Marelli Germany GmbH	Citi	GB51CITI18500810698105	Cash Pooling - Operating
Marelli Germany GmbH	Citi	DE48502109001218099005	Cash Pooling - Operating
Marelli Germany GmbH	Citi	IE41CITI99005134799350	Cash Pooling - Operating
Marelli Germany GmbH	Mizuho	746-EUR5978113000	Operating
Marelli Germany GmbH	Citi	IE41CITI99005143712292	Cash Pooling - Operating
Marelli Germany GmbH	Citizens	6323311449	Operating
Marelli Global Business Services America S de RL de CV.	BBVA	0114643992	Operating
Marelli Global Business Services America S de RL de CV.	JPM	0077646045	Operating
Marelli Global Business Services America S de RL de CV.	JPM	0077646046	Operating
Marelli Global Business Services America S de RL de CV.	Flagstar Bank	1505762564	Operating
Marelli Global Business Services Europe s.r.o.	Citi	SK3981300000002014310105	Cash Pooling - Operating
Marelli Global Business Services Europe s.r.o.	Citizens	6323310736	Operating
Marelli Holding USA, LLC	Citizens	6328915687	Operating
Marelli Holdings Co., Ltd.	Citi	IE95CITI99005142351865	Cash Pooling - Operating
Marelli Holdings Co., Ltd.	Citi	GB14CITI18500814642112	Cash Pooling - Operating
Marelli Holdings Co., Ltd.	Citi	IE73CITI99005142351873	Cash Pooling - Operating
Marelli Holdings Co., Ltd.	Citi	IE51CITI99005142351881	Cash Pooling - Operating
Marelli Holdings Co., Ltd.	Mizuho	0100021EUR5900588	Operating
Marelli Holdings Co., Ltd.	Mizuho	0100021EUR5900596	Operating
Marelli Holdings Co., Ltd.	Mizuho	0100021EUR5900618	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Holdings Co., Ltd.	Mizuho	10005721071	Operating
Marelli Holdings Co., Ltd.	Mizuho	10005721098	Operating
Marelli Holdings Co., Ltd.	Mizuho	10005441846	Operating
Marelli Holdings Co., Ltd.	Mizuho	10005744101	Operating
Marelli Holdings Co., Ltd.	Mizuho	10005705785	Operating
Marelli Holdings Co., Ltd.	Mizuho	10005705793	Operating
Marelli Holdings Co., Ltd.	Mizuho	10003556286	Operating
Marelli Holdings Co., Ltd.	Mizuho	10003556297	Operating
Marelli Holdings Co., Ltd.	Mizuho	0100021USD5901096	Operating
Marelli Holdings Co., Ltd.	Citizens	6323310795	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Banco do Brasil	BR350012659000000055875101	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Citi	IE86CITI99005142469688	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Citi	IE64CITI99005142469696	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13058463-8	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13005773-8	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13005782-4	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13005788-6	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13005779-0	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Santander	13005785-5	Operating
Marelli Industria e Comercio de Componentes Automotivos Brasil Ltda	Citizens	6323311066	Operating
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	779770025326	Operating
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	453360937022	Operating
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	436460790738	Operating
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	787570024953	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	444260790723	Operating
Marelli International Trading (Shanghai) Co., Ltd	Mizuho	H10-772-127716	Cash Pooling - Operating
Marelli International Trading (Shanghai) Co., Ltd	Industrial and Commercial Bank of China	1001293529331391276	Operating
Marelli International Trading (Shanghai) Co., Ltd	Citizens	6323311430	Operating
Marelli Iwashiro Corp.	Mizuho	20005450179	Cash Pooling - Operating
Marelli Iwashiro Corp.	Citizens	6323310809	Operating
Marelli Kechnec Slovakia s.r.o.	Citi	SK4481300000002013890005	Cash Pooling - Operating
Marelli Kechnec Slovakia s.r.o.	Citi	SK3881300000002013900007	Cash Pooling - Operating
Marelli Kechnec Slovakia s.r.o.	Citi	IT32L0356601600000128223029	Cash Pooling - Tax
Marelli Kechnec Slovakia s.r.o.	Citi	SK7181300000002013890101	Cash Pooling - Operating
Marelli Kechnec Slovakia s.r.o.	Citi	SK6481300000002013900218	Cash Pooling - Operating
Marelli Kechnec Slovakia s.r.o.	Citizens	6323311058	Operating
Marelli Kyushu Corporation	Mizuho	20000589071	Cash Pooling - Operating
Marelli Kyushu Corporation	Citizens	6323310817	Operating
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	TR120001500158048012382472	Operating
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	TR080001500158048012148677	Operating
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	TR230001500158007293680467	Operating - Tax
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	TR150001500158007299514870	Operating - Tax
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	TR380001500158007305657563	Operating
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	0006701000000027548252	Operating - Tax
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	not mapped	Deposit
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	not mapped	Deposit
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapı Kredi	0006701000000000165263	Operating
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Citizens	6323311198	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Mexicana, S.A. de C.V.	BBVA	0109474064	Operating
Marelli Mexicana, S.A. de C.V.	BBVA	0109487344	Operating
Marelli Mexicana, S.A. de C.V.	JPM	0077646134	Operating
Marelli Mexicana, S.A. de C.V.	JPM	000000658790719	Cash Pooling - Operating
Marelli Mexicana, S.A. de C.V.	Flagstar Bank	1505762521	Operating
MARELLI MOROCCO LLC SARL	Citi	IE42CITI99005131572045	Cash Pooling - Operating
MARELLI MOROCCO LLC SARL	Citi	100544504	Operating
MARELLI MOROCCO LLC SARL	Citi	100544512	Operating
MARELLI MOROCCO LLC SARL	Citi	100544016	Operating
MARELLI MOROCCO LLC SARL	Citizens	6323311031	Operating
MARELLI MOROCCO LLC SARL	Societe Generale	620640000001016003627478	Operating
MARELLI MOROCCO LLC SARL	Societe Generale	22640000185002861515021	Operating
Marelli North America, Inc.	Mizuho	H10-740-039271	Operating
Marelli North America, Inc.	Mizuho	H10-740-039297	Operating
Marelli North America, Inc.	JPM	0010009548	Cash Pooling - Operating
Marelli North America, Inc.	JPM	0077646979	Operating
Marelli North America, Inc.	JPM	000000618541475	Cash Pooling - Operating
Marelli North America, Inc.	JPM	000000618541483	Cash Pooling - Operating
Marelli North America, Inc.	JPM	000000192857214	Operating
Marelli North America, Inc.	JPM	000000192857222	Operating
Marelli North America, Inc.	JPM	000000988447477	Operating
Marelli North America, Inc.	JPM	000000339799832	Cash Pooling - Header
Marelli North America, Inc.	PNC	4943770914	Operating
Marelli North America, Inc.	Citizens	6328894841	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli North Carolina USA LLC	JPM	000000192858097	Cash Pooling - Operating
Marelli North Carolina USA LLC	Citizens	6328906297	Operating
Marelli Ploiesti Romania S.R.L.	Citi	IE89CITI99005135466428	Cash Pooling - Operating
Marelli Ploiesti Romania S.R.L.	Citi	IE67CITI99005135466436	Cash Pooling - Operating
Marelli Ploiesti Romania S.R.L.	Citi	RO81CITI000000000290025	Cash Pooling - Operating
Marelli Ploiesti Romania S.R.L.	Citi	RO59CITI000000000290033	Cash Pooling - Operating
Marelli Ploiesti Romania S.R.L.	Citi	IE45CITI99005135466444	Cash Pooling - Operating
Marelli Ploiesti Romania S.R.L.	Citizens	6323311317	Operating
Marelli Powertrain (Hefei) Co Ltd	Bank of China	182744851344	Operating
Marelli Powertrain (Hefei) Co Ltd	Mizuho	H10-772-127709	Cash Pooling - Operating
Marelli Powertrain (Hefei) Co Ltd	Mizuho	F15-786-702692	Operating
Marelli Powertrain (Hefei) Co Ltd	Mizuho	F15-786-064362	Operating
Marelli Powertrain (Hefei) Co Ltd	Citizens	6323311155	Operating
Marelli R&D Co., Limited	Bank of China	446862532823	Operating - Tax
Marelli R&D Co., Limited	Bank of China	444262544971	Operating
Marelli R&D Co., Limited	Mizuho	H10-772-115085	Cash Pooling - Operating
Marelli R&D Co., Limited	Citizens	6323311147	Operating
Marelli Ride Dynamics Mexico S. de R.L. de C.V.	BBVA	0117140819	Operating
Marelli Ride Dynamics Mexico S. de R.L. de C.V.	JPM	0041460637	Cash Pooling - Operating
Marelli Ride Dynamics Mexico S. de R.L. de C.V.	JPM	0077645121	Operating
Marelli Ride Dynamics Mexico S. de R.L. de C.V.	JPM	000000192859426	Cash Pooling - Operating
Marelli Ride Dynamics Mexico S. de R.L. de C.V.	Flagstar Bank	1505462513	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Banco do Brasil	BR55001265900000002104010 1	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Bradesco	089500000709000000819115	Operating

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Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	IE59CITI99005142468622	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	GB55CITI18500814673093	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	IE37CITI99005142468630	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	GB77CITI18500814673085	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	IE84CITI99005142468657	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citi	IE62CITI99005142468665	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Mizuho	000010000002992	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13012254-4	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13000352-6	Operating+Deposit
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13000361-2	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13000328-9	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13053697-2	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13000274-5	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13005730-5	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13049065-6	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	130066668	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	13000663-9	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	130066651	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Santander	130066675	Operating
Marelli Sistemas Automotivos Industria e Comercio Brasil Ltda	Citizens	6323311074	Operating
Marelli Smart Me up SAS	Citi	FR7611689007000065889441210	Cash Pooling - Operating
Marelli Smart Me up SAS	Citizens	6323311112	Operating
Marelli Sophia Antipolis France S.a.s.	Citi	FR7611689007000065884000286	Cash Pooling - Operating
Marelli Sophia Antipolis France S.a.s.	Citizens	6323311325	Operating

Legal Entity	Financial Institution	Bank Account Number	Account Type
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL54103015080000005039330 12	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	GB20CITI18500819103228	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL75103015080000005014170 36	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	IT08Q035660160000012816901 6	Cash Pooling - Tax
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL76103015080000005039330 04	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL04103015080000005039330 39	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	GB95CITI18500819103236	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL28103015080000005014170 09	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL59103015080000005014170 33	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL20103013350000005014175 00	Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL74103015080000005039330 40	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	GB73CITI18500819103244	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citi	PL05103015080000005014170 35	Cash Pooling - Operating
Marelli Sosnowiec Poland Sp.z.o.o.	Citizens	6323311333	Operating
Marelli Suspension Systems Italy S.p.A.	Citi	IT69P0356601600000127852014	Cash Pooling - Operating
Marelli Suspension Systems Italy S.p.A.	Citi	IT59S0356601600000127852022	Cash Pooling - Operating
Marelli Suspension Systems Italy S.p.A.	Unicredit	IT36V020080944000010545303 5	Operating - Tax
Marelli Suspension Systems Italy S.p.A.	Citizens	6323310906	Operating
MARELLI TENNESSEE USA LLC	JPM	0010008117	Cash Pooling - Operating
MARELLI TENNESSEE USA LLC	JPM	00000932087203	Cash Pooling - Operating
Marelli Toluca Mexico S. de R.L. de C.V.	BBVA	0117141084	Operating
Marelli Toluca Mexico S. de R.L. de C.V.	JPM	0041460632	Cash Pooling - Operating
Marelli Toluca Mexico S. de R.L. de C.V.	JPM	0077645118	Operating
Marelli Toluca Mexico S. de R.L. de C.V.	JPM	000000192859392	Cash Pooling - Operating

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Marelli Toluca Mexico S. de R.L. de C.V.	BBVA	112151553	Operating